

July 2026

BUILDING THE TRUST

Investment Management



**Teacher Retirement System of
Texas**
4655 Muller Blvd.
Austin, Texas
78723

TEACHER RETIREMENT SYSTEM OF TEXAS MEETING

BOARD OF TRUSTEES

AND

INVESTMENT MANAGEMENT COMMITTEE

*All or part of the July 16, 2026, meeting of the TRS Investment Management Committee and Board of Trustees may be held by telephone or video conference call as authorized under Sections 551.130 and 551.127 of the Texas Government Code. The Board intends to have a quorum and the presiding officer of the meeting physically present at the following location, which will be open to the public during the open portions of the meeting: **4655 Mueller Blvd, 2nd Floor, Boardroom.***

The open portions of the July 16, 2026, meeting are being broadcast over the Internet. Access to the Internet broadcast and agenda materials of the meeting is provided at www.trs.texas.gov. A recording of the meeting will be available at www.trs.texas.gov.

NOTE: The Committee may take up any item posted on the agenda during its meeting on July 16, 2026, beginning at the time and place specified on this agenda.

AGENDA

July 16, 2026 – 12:30 p.m.

1. Call roll of Committee members.
2. Consider the approval of the proposed minutes of the April 2026 committee meeting – Committee Chair.
3. CIO Update including Talent Management; Accomplishments; Notices; Awards; Key Dates and Upcoming Events – Jase Auby.
4. Discuss the First Quarter 2026 Performance Review – Colin Bebee and Mika Malone, Meketa.
5. Annual Review of External Private Markets – Eric Lang, Carolyn Hansard, Neil Randall and Grant Walker.

NOTE: The Board of Trustees (Board) of the Teacher Retirement System of Texas will not consider or act upon any item before the Investment Management Committee (Committee) at this meeting of the Committee. This meeting is not a regular meeting of the Board. However, because the full Committee constitutes a quorum of the Board, the meeting of the Committee is also being posted as a meeting of the Board out of an abundance of caution.

Minutes of the Investment Management Committee April 30, 2026

The Investment Management Committee of the Board of Trustees of the Teacher Retirement System of Texas met on Thursday, April 30, 2026, in the boardroom located on the Second Floor of TRS' offices located at 4655 Mueller Blvd, Austin, Texas, 78723.

Committee members:

Mr. Michael Ball, Acting-Chair

Mr. John Elliott

Mr. Robert H. Walls, Jr.

Mr. Elvis Williams

Other TRS Board Members Present:

Ms. Brittny Allred

Ms. Laronda Graf

Mr. John R. Rutherford

Others who participated:

Brian Guthrie, TRS Colin

Caasi Lamb, TRS

Heather Traeger, TRS

Jase Auby, TRS

Amanda Jenami, TRS

Stephen Kim, TRS

Dale West, TRS

Brad Gilbert, TRS

Ashley Baum, TRS

Katherine Farrell, TRS

Colin Bebee, Meketa

Mika Malone, Meketa

Dr. Keith Brown, Investment Consultant

Suzanne Dugan, Cohen Milstein

Investment Management Committee Acting Chair, Mr. Michael Ball, called the meeting to order at 11:25 a.m.

1. Call roll of Committee members.

Ms. Katherine Farrell called the roll. A quorum was present; Mr. David Corpus was absent.

2. Consider the approval of the proposed minutes of the December 2025 committee meeting – Committee Chair.

On a motion by Mr. Williams, seconded by Mr. Walls, the committee voted to approve the proposed minutes.

3. CIO Update including Talent Management; Accomplishments; Notices; Awards; Key Dates and Upcoming Events –Jase Auby.

Mr. Auby reported the official 2025 calendar-year performance results, noting a one-year return of 15.9 percent and a three-year return of 11.1 percent, both exceeding targets. He also discussed formation of an artificial intelligence working group, enhancements to talent review processes, and recognition of the Real Estate team receiving an award from the Private Equity Real Estate Magazine as the Institutional Investor of the Year in North America.

4. Discuss the Fourth Quarter 2025 Performance Review – Colin Bebee and Mika Malone.

Mr. Colin Bebee introduced the report and highlighted strong results. He noted of the roughly 13 sub-asset classes in the portfolio, two-thirds saw returns in the teens or higher. Ms. Mika Malone summarized performance, noting broad positive returns across asset classes and outperformance relative to benchmarks. She reported global equity over the last year being a very meaningful driver of returns. Mr. Bebee concluded by stating the real estate portfolio over the last year was the only meaningfully negative figure. He said compared to peers the Sharpe ratio, return divided by volatility, was below median. He noted comparing TRS to peers over different horizons, short and long term time, TRS was above median and in the top quartile results of peer comparison.

5. Semi-Annual Risk Report – James Nield and Stephen Kim.

Mr. Stephen Kim presented the report and indicated all risk measures were in compliance. He further discussed asset allocation and draw down risk. He reported total asset allocation leverage was at 103.2 percent. He reviewed stress testing and liquidity, noting the Trust remains highly liquid.

6. Annual Review of Public Markets – Mr. Dale West, Mr. Brad Gilbert, and Ms. Ashley Baum.

Mr. West presented an overview of the Public Markets group, reporting approximately 52 percent of the total Trust, \$123 billion in assets under management. He reported strong public equity returns, earning \$21 billion in 2025, a 25.5 percent return. He said a big part of the gains was hedge funds. Mr. Brad Gilbert discussed hedge fund performance and contributions to portfolio diversification and value added. Mr. West concluded with priorities for the year regarding taking advantage of market opportunities that come from economic or market volatility and increasing the allocation to the internal quantitative strategies.

Ms. Ashley Baum reviewed the absolute return portfolio, noting its size at 3.5 percent of the Trust and strong performance. She noted the zero percent target allocation which gives the ability to scale the portfolio based on opportunities. She discussed market dislocations presenting potential investment opportunities.

There being no more business before the Investment Management Committee, the committee adjourned at 12:20 p.m.

Approved by the Investment Management Committee of the Board of Trustees of the Teacher Retirement System of Texas on July_____, 2026.

Katherine H. Farrell
Secretary of the TRS Board of Trustees

Date

CIO Update

Jase Auby, Chief Investment Officer

July 2026



IMD at a Glance

- **Performance.** The Trust ended the first quarter of 2026 with a 1-year return of 14.4% and +137 bp of excess return. The 3-year return is 9.7% with +182 bp of excess return
- **Portfolio Reviews.** We held portfolio level reviews across all Private Markets teams and approved updated premier lists
- **Upcoming.** An on-site visit to the State Street offices is planned for October 14th, after which the TRS Public Strategic Partner Summit will be held in Boston on October 15, 2026
- **AI Taskforce.** A cross-functional team evaluated AI as a long-term structural investment focus and identified five themes

Five AI Investment Themes

01



Industrial Buildout

AI as physical capex

02



Business Model Disruptor

Who captures the value

03



Labor & Workflow Reallocation

Reallocation, not just efficiency

04



Security, Governance & Observability

Trust and observability as a competitive moat

05



Uneven Force

Concentration of advantage

Teacher Retirement System of Texas

As of March 31, 2026

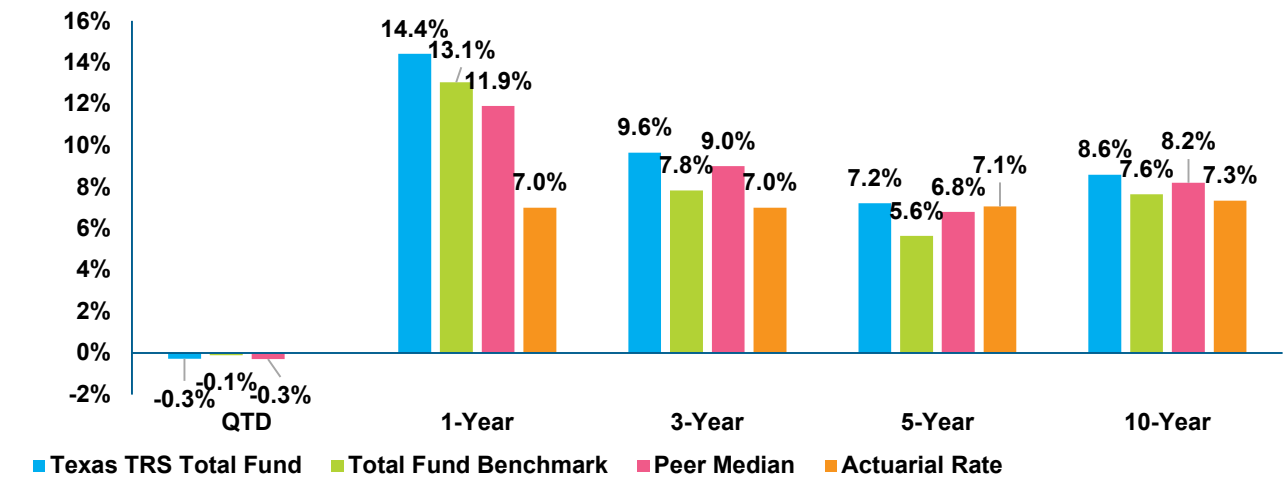
Performance Review
First Quarter of 2026

Executive Summary

Executive Summary

- As of March 31, 2026, the Texas TRS Trust was valued at \$233.5 billion, reflecting a \$1.6 billion decrease from the end of the fourth quarter. In the first quarter of 2026, the portfolio returned -0.3%, mirroring the peer median¹ returns while trailing the Policy Benchmark return of -0.1%. Benchmark relative underperformance was driven primarily by security selection in the All Country Public Equity and Real Estate asset classes, partially offset by asset allocation in Commodities and Absolute Return sleeves.
- Over the trailing 3-year period, the Texas TRS Trust returned 9.6%, outpacing the Policy Benchmark and the peer median, which returned 7.8% and 9.0%, respectively. The strong performance, both absolute and relative to the Policy Benchmark, was attributable to multiple asset classes, as the majority of the Trust’s components/classes outperformed their respective benchmarks.
- The portfolio’s risk, as indicated by standard deviation, was 7.9% for the trailing 5-year period, mirroring the Policy Benchmark but above the peer group median of 6.5%. The portfolio’s risk-adjusted return, as indicated by the Sharpe Ratio, over the past 5-year period was 0.5, which was above the Policy Benchmark ratio of 0.3 but marginally below peer group median ratio of 0.6.

Return Summary



Summary of Cash Flows

	QTD	1-Year
Beginning Market Value	\$235,166,213,652	\$208,327,218,856
Net Cash Flow	-996,034,045	-4,634,224,643
Net Investment Change	-640,602,843	29,836,582,552
Ending Market Value	\$233,529,576,765	\$233,529,576,765

¹ InvMetrics All Public >\$10B net.

Report Card

Category	QTD	Results		
		One-Year	Three-Year	Five-Year
Total Fund Absolute Performance	Negative	Positive	Positive	Positive
Return in Excess of Actuarial Target	NM	Yes	Yes	Yes
Total Fund Performance vs. Policy Benchmark	Underperformed	Outperformed	Outperformed	Outperformed
Total Fund Performance vs. Peers ¹	3rd Quartile	1st Quartile	2nd Quartile	2nd Quartile
Compliance with Policy Target Weights	In Compliance			

- The Total Fund experienced positive returns over all trailing periods in this report card with exception of the most recent quarter. Relative to the Policy Benchmark, the fund outpaced over all measured trailing periods with exception of the most recent quarter. The Total Fund outpaced the actuarial target over all trailing time periods.
- Relative to peers, the Total Fund returns have outperformed the peer group median, ranking the fund in the top 2 quartiles across all measured trailing periods with exception to the trailing quarter. Over the trailing one-year period, the fund ranks in the top quartile.
- The Total Fund’s asset allocation is in compliance with asset class policy target weights across all asset classes.

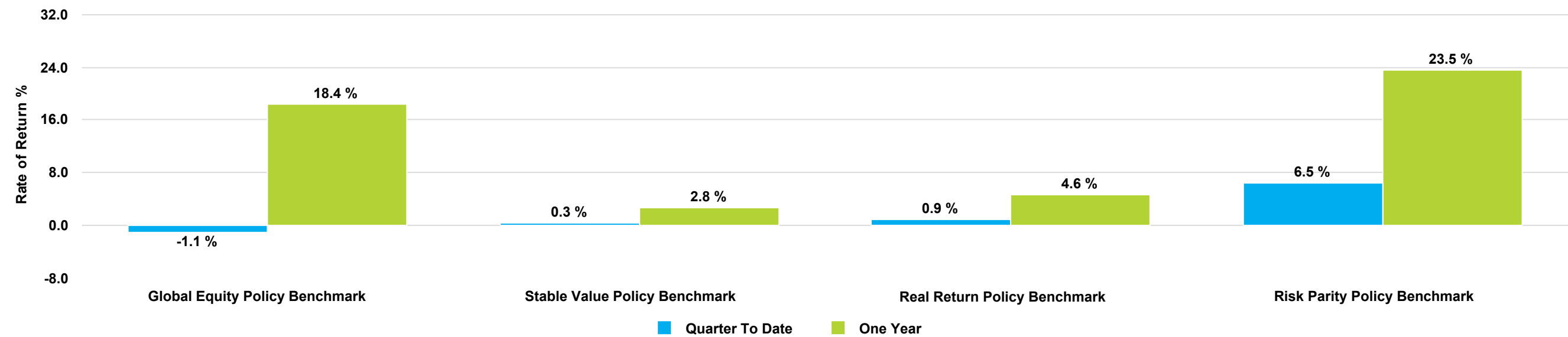
¹ InvMetrics All Public >\$10B net.

IPS Stated Trust Return Objectives | As of March 31, 2026

	5 Yrs (%)	7 Yrs (%)	10 Yrs (%)	20 Yrs (%)
Total Fund	7.21	8.43	8.58	7.07
<i>Total Fund Benchmark</i>	5.65	7.38	7.65	6.53
Difference	1.56	1.04	0.93	0.54
Total Fund	7.21	8.43	8.58	7.07
<i>Assumed Rate of Return</i>	7.07	7.12	7.33	7.67
Difference	0.14	1.31	1.25	-0.59
Total Fund	7.21	8.43	8.58	7.07
<i>CPI +5%</i>	9.71	8.98	8.48	7.66
Difference	-2.50	-0.55	0.10	-0.59

Note: The excess returns shown in this presentation may differ from State Street statements due entirely to rounding. These differences are generally within a few basis points and are not material.

**Performance Update
As of March 31, 2026**



- In Q1 2026, the S&P 500 declined amid the conflict in the Middle East, reigniting inflationary concerns, tariff policy uncertainty, and AI-driven job displacement fears. Non-US equities saw more modest losses supported by more attractive relative valuations and continued rotation out of US tech stocks. The Global Equity Policy Benchmark returned -1.1% in Q1.
- Bond market returns were mixed over the period as geopolitical concerns stoked inflation fears and lowered rate cut expectations in the short term, though TIPS saw positive returns over the period. The Stable Value Policy Benchmark returned 0.3% over the quarter.
- The Real Return Policy Benchmark posted a 0.9% return for the quarter while the Risk Parity Policy Benchmark returned 6.5%.

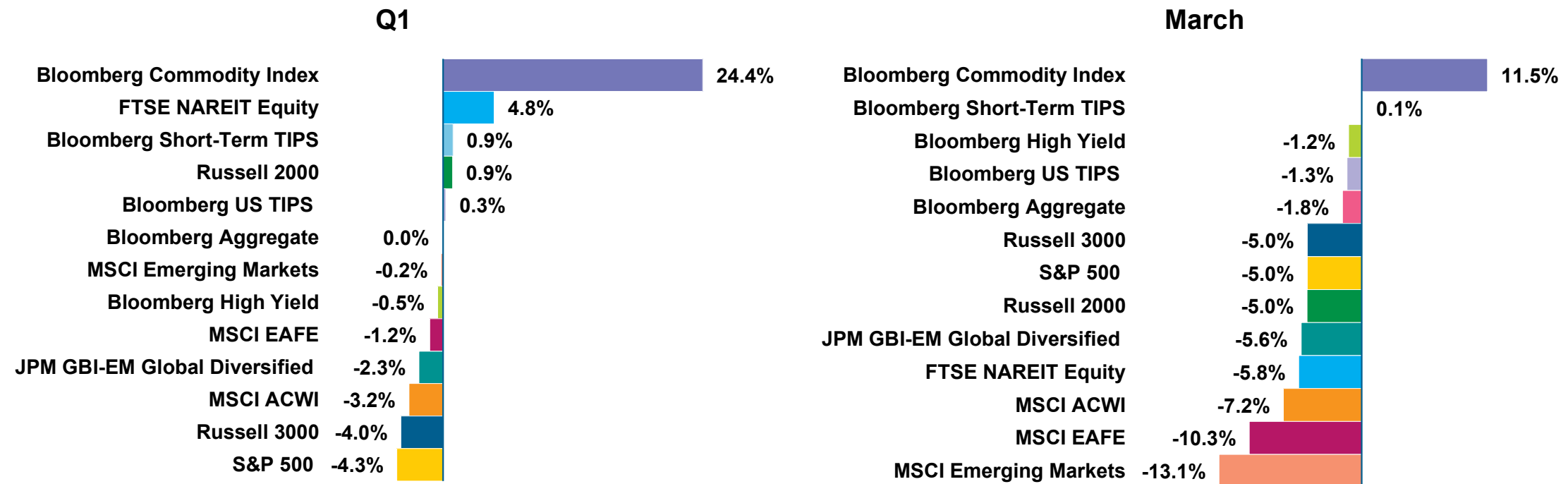
Note: The returns shown in this presentation may differ from State Street statements due entirely to rounding. These differences are generally within a few basis points and are not material.

Market Summary | As of March 31, 2026

	QTD (%)	1 Yr (%)	3 Yrs (%)	5 Yrs (%)	10 Yrs (%)
Total Fund					
<i>TRS Policy Benchmark</i>	-0.1	13.1	7.8	5.6	7.6
Global Equity					
<i>Global Equity Policy Benchmark</i>	-1.1	18.4	13.4	9.0	11.2
<i>TRS All Country Benchmark</i>	-2.5	21.3	--	--	--
<i>TRS USA Benchmark</i>	-3.9	18.4	17.9	11.0	13.8
<i>TRS Non-US Developed Benchmark</i>	-0.8	23.4	14.0	8.2	8.6
<i>TRS Emerging Markets Benchmark</i>	2.6	38.6	16.3	3.9	7.9
<i>Customized State Street Private Equity Index (1Q Lag)</i>	1.7	8.8	7.6	10.2	12.5
Stable Value					
<i>Stable Value Policy Benchmark</i>	0.3	2.8	1.2	-1.8	0.9
<i>Bloomberg Long Treasury Index</i>	-0.4	0.5	-1.5	-4.6	-0.8
<i>Bloomberg US TIPS Benchmark</i>	0.3	3.0	--	--	--
<i>SOFR + 2.5%</i>	1.6	6.9	--	--	--
<i>Absolute Return Benchmark</i>	1.9	8.5	9.3	7.6	5.5
Real Return					
<i>Real Return Policy Benchmark</i>	0.9	4.6	-1.0	4.9	4.7
<i>NCREIF ODCE (1Q Lag)</i>	0.7	2.9	-4.3	2.5	3.9
<i>Energy, Natural Resources, & Infrastructure Benchmark (1Q Lag)</i>	1.4	8.1	6.5	10.5	--
<i>Goldman Sachs Commodities Index</i>	40.0	43.0	18.2	19.6	10.0
Risk Parity					
<i>Risk Parity Policy Benchmark</i>	6.5	23.5	11.1	4.1	6.4
Cash					
<i>FTSE 3 Month Treasury Bill</i>	0.9	4.2	5.0	3.5	2.3

Note: The returns shown in this presentation may differ from State Street statements due entirely to rounding. These differences are generally within a few basis points and are not material.

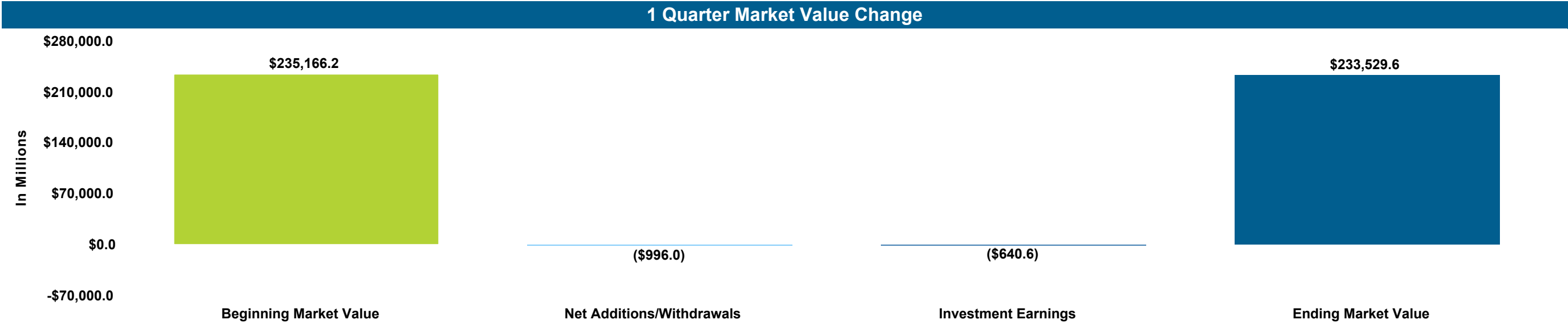
Index Returns¹



- In the first quarter of 2026, commodities led performance, significantly outperforming as geopolitical tensions drove oil prices higher. US REITs also had a strong quarter as investors rotated out of large-cap tech into defensive, income-generating assets, with data centers and healthcare properties driving results.
- In contrast, risk assets broadly lagged, with US equities declining, led by large-cap stocks, while international equities also posted negative returns amid continued concerns around technology valuations and energy related worries from the conflict in the Middle East.

¹ Source: Bloomberg. Data is as of March 31, 2026.

Summary of Market Value Change | As of March 31, 2026

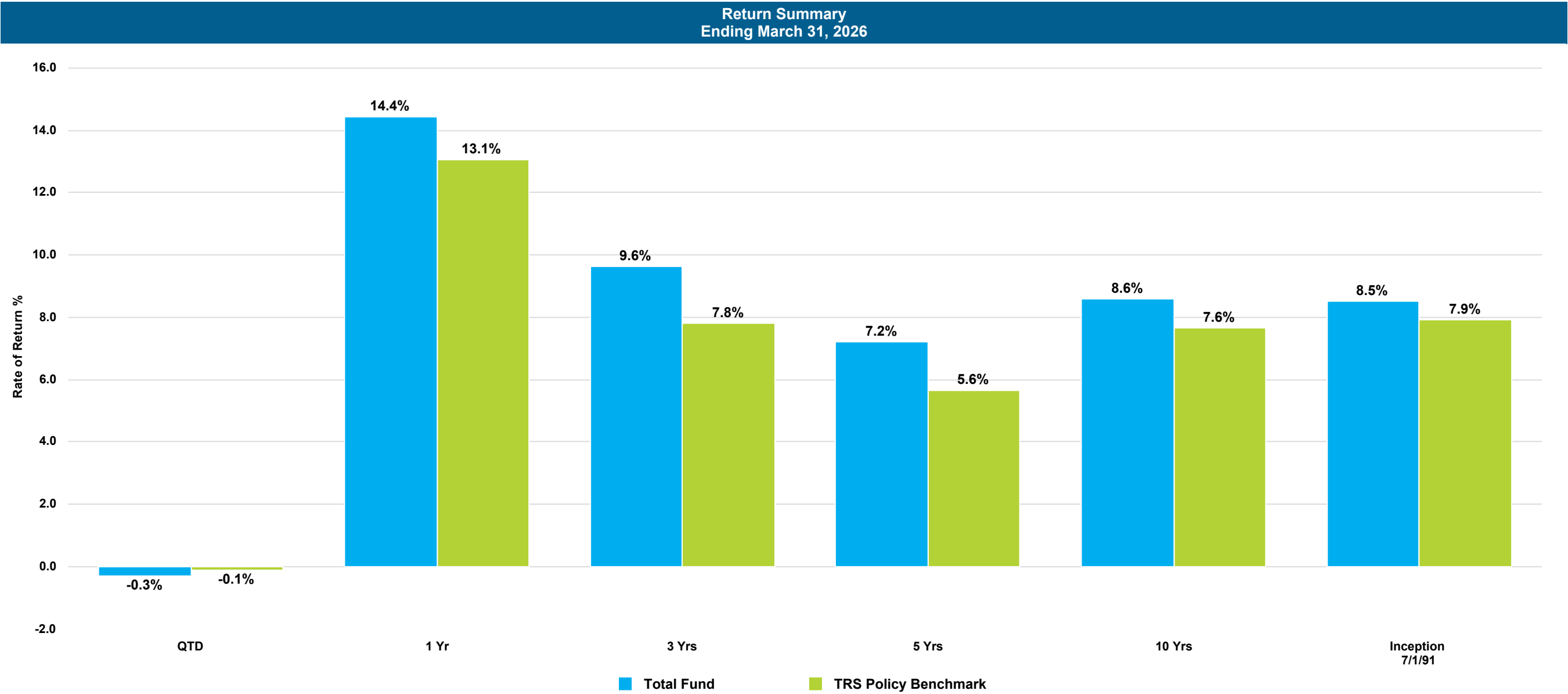


	Total Fund Cash Flow Summary			
	QTD	1 Yr	3 Yrs	5 Yrs
Total Fund				
Beginning Market Value	235,166,213,652	208,327,218,856	185,431,716,576	180,522,561,320
Net Cash Flows	-996,034,045	-4,634,224,643	-9,644,044,055	-18,180,063,685
Gain/Loss	-640,602,843	29,836,582,552	57,741,904,244	71,187,079,130
Ending Market Value	233,529,576,765	233,529,576,765	233,529,576,765	233,529,576,765

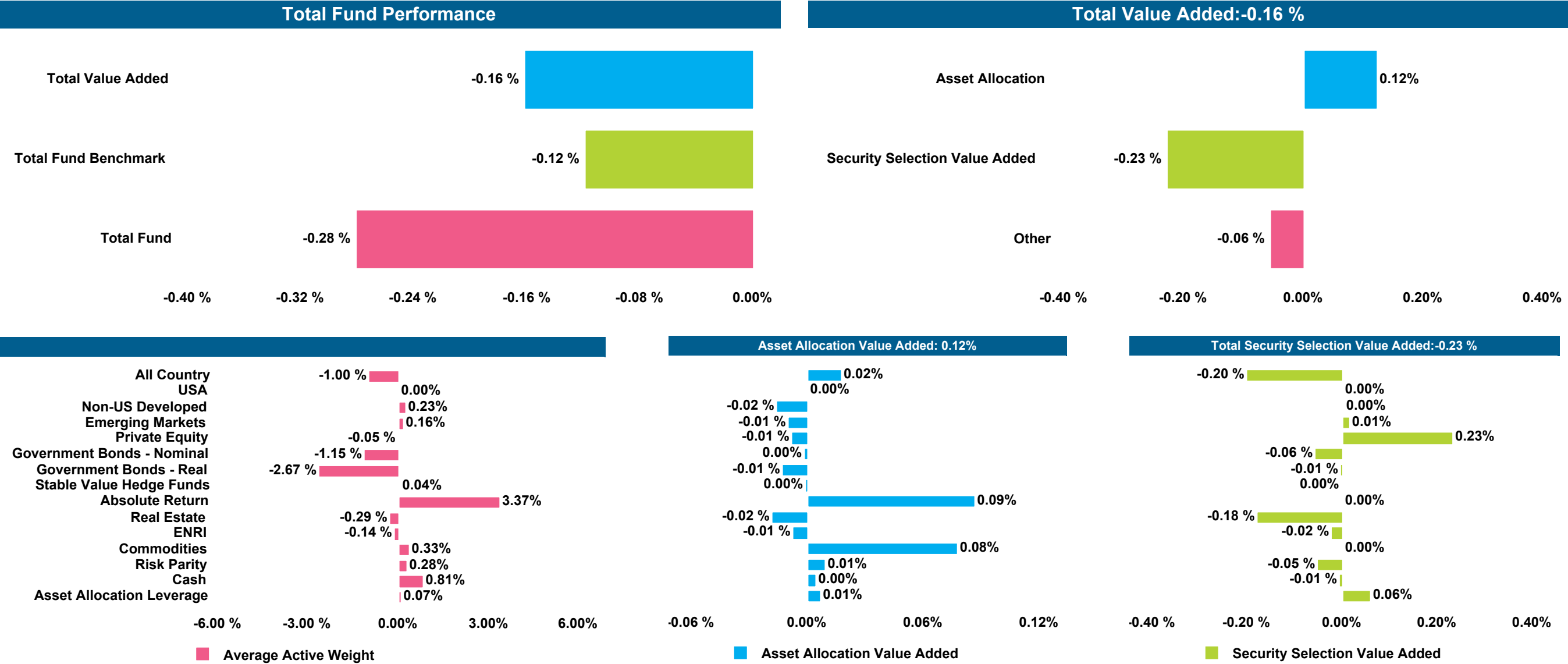
Total fund market value reflects the sum of all available underlying composites and sub-composites.

	Allocation vs. Targets							Within IPS Range?
	Balance (\$M)	Current Allocation (%)	Interim Policy Target (%)	Relative to Interim Policy Target (%)	Long-Term Policy Target (%)	Relative to Long-Term Policy Target (%)	Policy Range ¹ (%)	
Investment Exposure		102.7	104.0	-1.3	104.0	-1.3	93 – 115	
Global Equity	132,389	56.7	58.6	-1.9	57.0	-0.3	50 – 64	
All Country	84,886	36.3	38.4	-2.1	39.0	-2.7	29 – 44	Yes
USA	0	-	-	-	-	-	-5 – 5	Yes
Non-U.S. Developed	12,085	5.2	4.9	0.3	5.0	0.2	0 – 10	Yes
Emerging Markets	2,957	1.3	1.0	0.3	1.0	0.3	-4 – 6	Yes
Private Equity	32,461	13.9	14.3	-0.4	12.0	1.9	7 – 19	Yes
Stable Value	48,513	20.8	20.7	0.1	21.0	-0.2	14 – 28	
Government Bonds - Nominal	20,320	8.7	9.8	-1.1	10.0	-1.3	0 – 15	Yes
Government Bonds - Real	8,329	3.6	5.9	-2.3	6.0	-2.4	0 – 11	Yes
Stable Value Hedge Funds	12,113	5.2	4.9	0.3	5.0	0.2	0 – 10	Yes
Absolute Return	7,752	3.3	0.0	3.3	0.0	3.3	0 – 20	Yes
Real Return	46,375	19.9	19.8	0.1	21.0	-1.1	14 – 28	
Real Estate	30,254	13.0	13.0	0.0	15.0	-2.0	10 – 20	Yes
ENRI	15,877	6.8	6.8	0.0	6.0	0.8	1 – 11	Yes
Commodities	244	0.1	0.0	0.1	0.0	0.1	0 – 5	Yes
Risk Parity	12,473	5.3	4.9	0.4	5.0	0.3	0 – 10	
Risk Parity	12,473	5.3	4.9	0.4	5.0	0.3	0 – 10	Yes
Net Asset Allocation	-6,221	-2.7	-4.0	1.3	-4.0	1.3	--	
Cash Equivalents	7,332	3.1	2.0	1.1	2.0	1.1	0 – 7	Yes
Asset Allocation Leverage	-13,552	-5.8	-6.0	0.2	-6.0	0.2	--	Yes
Total Fund	233,530	100.0	100.0	0.0	100.0	0.0	--	

¹Policy Range reflects ranges as noted in the TRS Investment Policy Statement



Total Fund Attribution | 1 Quarter Ending March 31, 2026



All Country

-1.00 %

0.00%

USA

0.23%

Non-US Developed

0.16%

Emerging Markets

-0.05 %

Private Equity

-1.15 %

Government Bonds - Nominal

-2.67 %

Government Bonds - Real

0.04%

Stable Value Hedge Funds

3.37%

Absolute Return

-0.29 %

Real Estate

-0.14 %

ENRI

0.33%

Commodities

0.28%

Risk Parity

0.81%

Cash

0.07%

Asset Allocation Leverage

-6.00 %

-3.00 %

0.00 %

3.00 %

6.00 %

Average Active Weight

Asset Allocation Value Added: 0.12%

0.02%

0.00%

-0.02 %

-0.01 %

-0.01 %

0.00%

-0.01 %

0.00%

0.00%

-0.02 %

-0.01 %

0.09%

0.08%

0.01%

0.00%

0.01%

-0.06 %

0.00 %

0.06 %

0.12 %

Asset Allocation Value Added

Total Security Selection Value Added:-0.23 %

-0.20 %

0.00%

0.00%

0.01%

0.23%

-0.06 %

-0.01 %

0.00%

0.00%

-0.18 %

-0.02 %

0.00%

-0.05 %

-0.01 %

0.06%

-0.40 %

-0.20 %

0.00 %

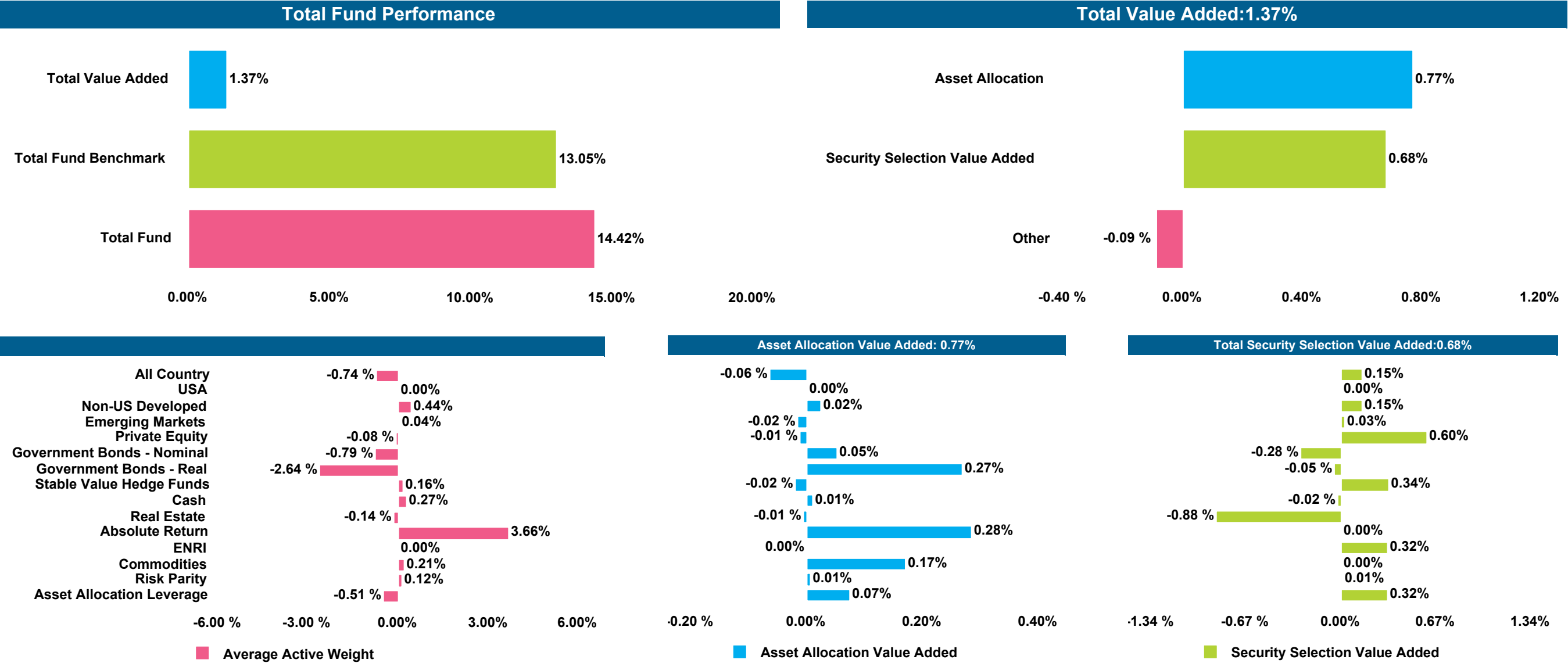
0.20 %

0.40 %

Security Selection Value Added

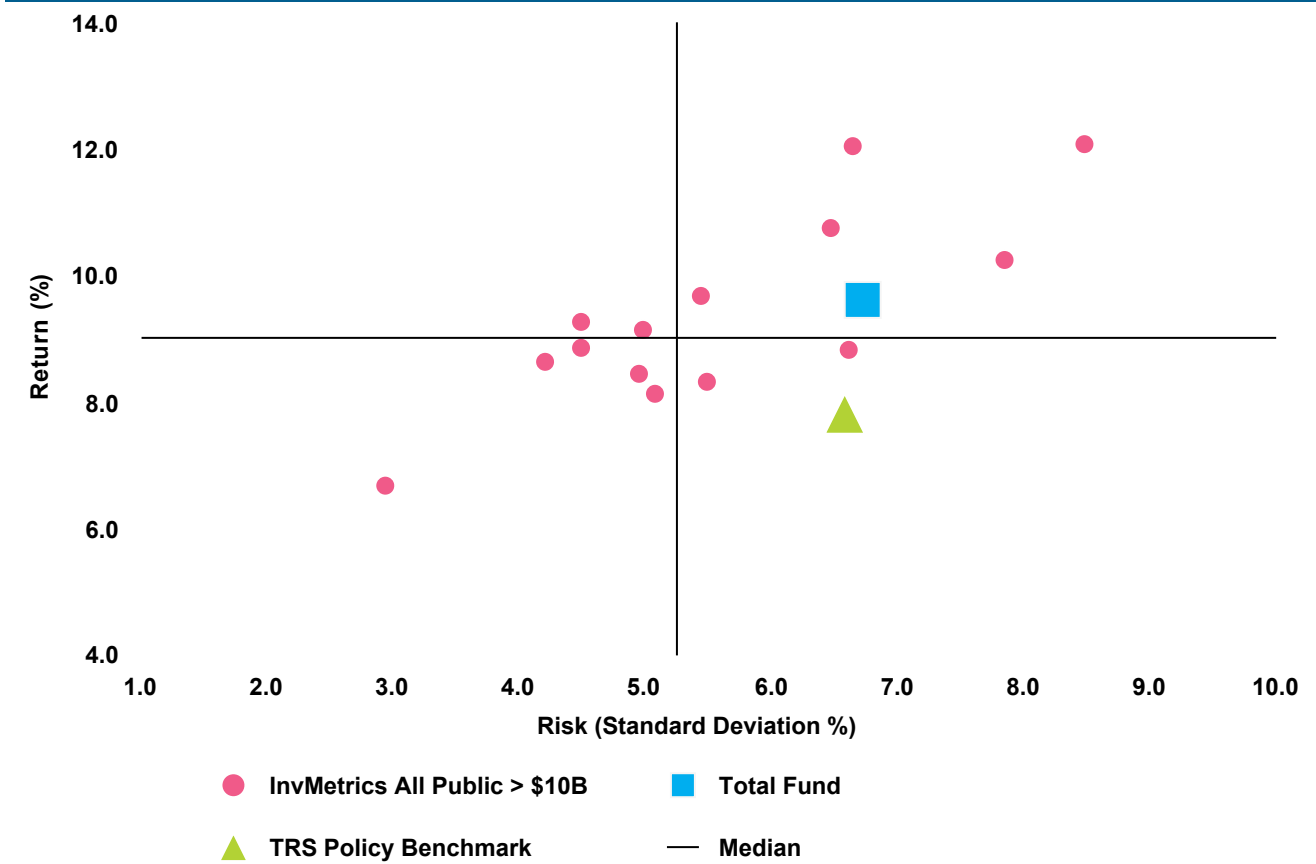
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Total Fund Attribution | 1 Year Ending March 31, 2026

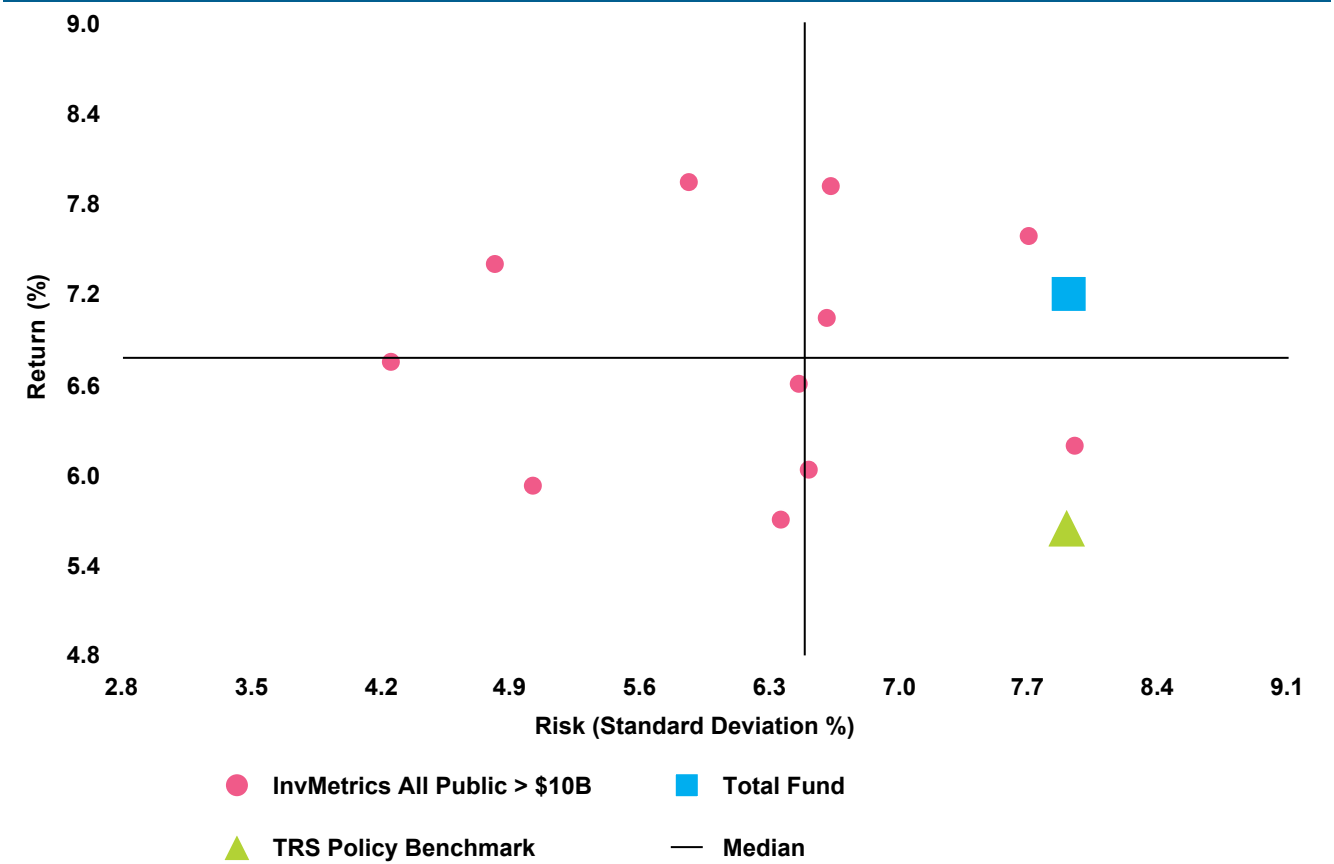


Risk Profile: Total Fund Risk-Return vs. Peers | As of March 31, 2026

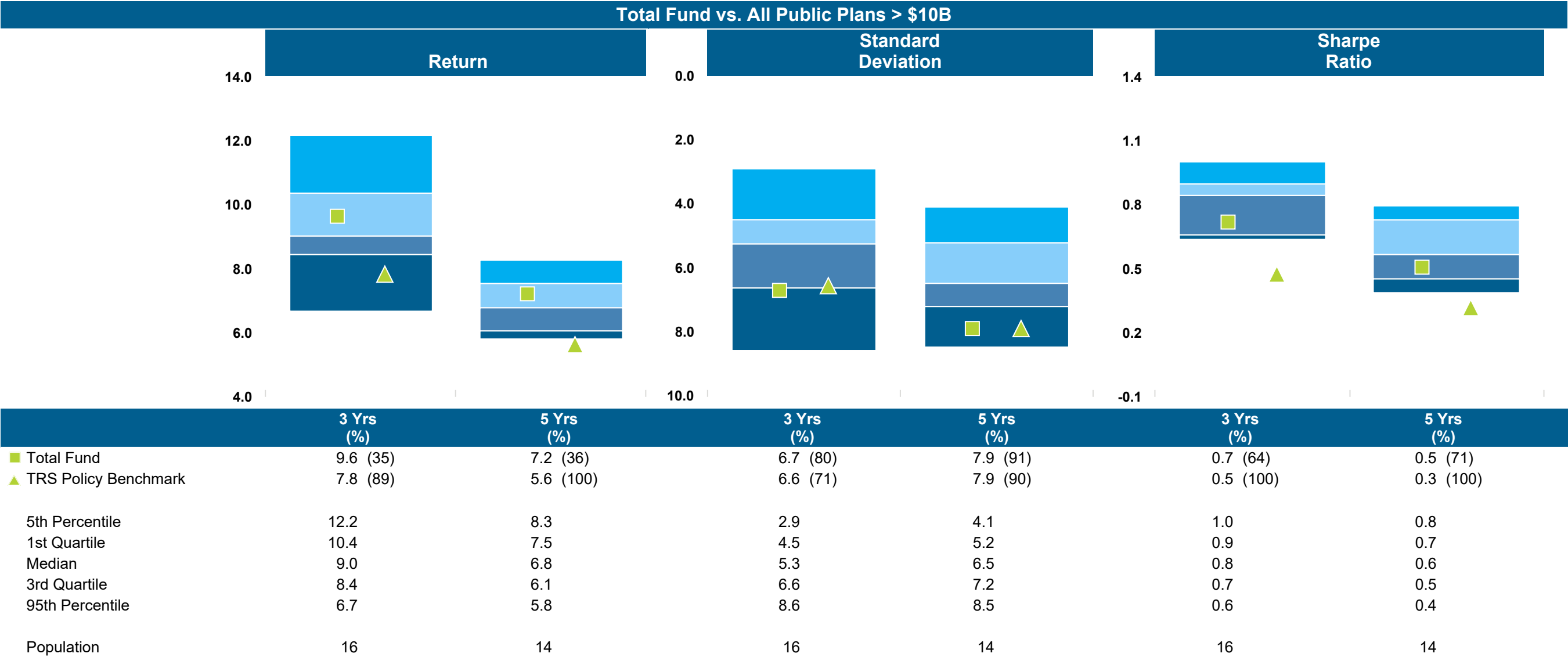
Annualized Net Return vs. Annualized Standard Deviation
3 Years Ending March 31, 2026



Annualized Net Return vs. Annualized Standard Deviation
5 Years Ending March 31, 2026

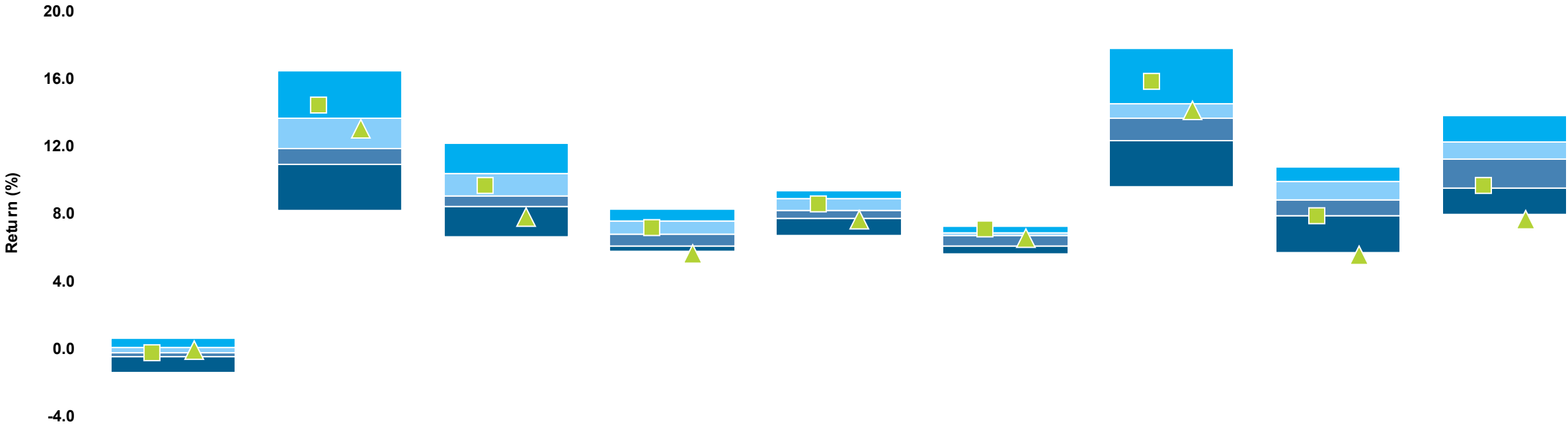


Risk Profile: Trailing 3-Year and 5-Year Risk Metrics Peer Comparison | As of March 31, 2026



Parenttheses contain percentile rankings.
Calculation based on monthly periodicity.

Total Fund vs. All Public Plans > \$10B



	QTD (%)	1 Yr (%)	3 Yrs (%)	5 Yrs (%)	10 Yrs (%)	20 Yrs (%)	2025 (%)	2024 (%)	2023 (%)
■ Total Fund	-0.3 (61)	14.4 (13)	9.6 (35)	7.2 (36)	8.6 (36)	7.1 (17)	15.9 (11)	7.9 (77)	9.7 (71)
▲ TRS Policy Benchmark	-0.1 (32)	13.1 (29)	7.8 (89)	5.6 (100)	7.6 (77)	6.5 (66)	14.1 (36)	5.5 (96)	7.6 (97)
5th Percentile	0.6	16.5	12.2	8.3	9.3	7.2	17.8	10.8	13.8
1st Quartile	0.1	13.6	10.4	7.5	8.9	6.9	14.5	9.9	12.2
Median	-0.3	11.9	9.0	6.8	8.2	6.7	13.7	8.8	11.3
3rd Quartile	-0.5	10.9	8.4	6.1	7.7	6.1	12.3	7.9	9.6
95th Percentile	-1.4	8.2	6.7	5.8	6.7	5.6	9.6	5.7	8.0
Population	16	16	16	14	13	12	54	62	65

Parenteses contain percentile rankings.
Calculation based on quarterly periodicity.

Trailing Net Performance | As of March 31, 2026

	Market Value (\$)	QTD (%)	1 Yr (%)	3 Yrs (%)	5 Yrs (%)	10 Yrs (%)
Total Fund	233,529,576,765	-0.3	14.4	9.6	7.2	8.6
<i>TRS Policy Benchmark</i>		-0.1	13.1	7.8	5.6	7.6
Over/Under		-0.2	1.4	1.8	1.6	0.9
Global Equity	132,388,844,073	-1.2	19.8	14.6	9.7	11.2
<i>Global Equity Policy Benchmark</i>		-1.1	18.4	13.4	9.0	11.2
Over/Under		0.0	1.5	1.2	0.6	0.0
Total Public Equity	99,927,643,346	-2.6	22.7	17.1	9.3	10.7
<i>Public Equity Benchmark</i>		-2.2	22.0	15.9	8.4	10.6
Over/Under		-0.5	0.7	1.2	0.9	0.1
All Country	84,886,036,783	-3.0	21.7	--	--	--
<i>TRS All Country Benchmark</i>		-2.5	21.3	--	--	--
Over/Under		-0.5	0.4	--	--	--
USA	--					
<i>TRS USA Benchmark</i>		-3.9	18.4	17.9	11.0	13.8
Over/Under		--	--	--	--	--
Non-US Developed	12,084,666,214	-0.8	26.3	17.8	10.1	9.4
<i>TRS Non-US Developed Benchmark</i>		-0.8	23.4	14.0	8.2	8.6
Over/Under		0.0	3.0	3.8	1.9	0.8
Emerging Markets	2,956,940,349	3.8	41.8	16.8	4.9	8.9
<i>TRS Emerging Markets Benchmark</i>		2.6	38.6	16.3	3.9	7.9
Over/Under		1.2	3.2	0.5	1.0	1.0
Private Equity	32,461,200,726	3.4	12.8	9.3	10.7	12.6
<i>Customized State Street Private Equity Index (1Q Lag)</i>		1.7	8.8	7.6	10.2	12.5
Over/Under		1.8	4.0	1.8	0.4	0.2

Trailing Net Performance | As of March 31, 2026

	Market Value (\$)	QTD (%)	1 Yr (%)	3 Yrs (%)	5 Yrs (%)	10 Yrs (%)
Stable Value	48,513,037,477	0.3	5.9	2.6	-0.1	2.2
<i>Stable Value Policy Benchmark</i>		0.3	2.8	1.2	-1.8	0.9
Over/Under		0.1	3.1	1.4	1.8	1.3
Government Bonds - Nominal	20,319,858,726	-1.1	-2.3	-4.4	-6.6	-1.8
<i>Blmbg. U.S. Treasury: Long</i>		-0.4	0.5	-1.5	-4.6	-0.8
Over/Under		-0.7	-2.8	-2.8	-2.0	-1.0
Government Bonds - Real	8,328,914,913	0.1	1.6	--	--	--
<i>Blmbg. U.S. TIPS Benchmark</i>		0.3	3.0	--	--	--
Over/Under		-0.2	-1.4	--	--	--
Stable Value Hedge Funds	12,112,753,388	1.6	13.7	11.2	9.5	7.6
<i>Stable Value Hedge Fund Benchmark</i>		1.6	6.9	6.7	5.0	4.9
Over/Under		0.0	6.8	4.4	4.5	2.8
Absolute Return	7,751,510,450	2.5	21.3	16.1	11.5	9.6
<i>Absolute Return Benchmark</i>		1.9	8.5	9.3	7.6	5.5
Over/Under		0.6	12.8	6.8	3.9	4.1

Trailing Net Performance | As of March 31, 2026

	Market Value (\$)	QTD (%)	1 Yr (%)	3 Yrs (%)	5 Yrs (%)	10 Yrs (%)
Real Return	46,375,190,279	0.2	2.9	1.4	7.3	7.1
<i>Real Return Policy Benchmark</i>		0.9	4.6	-1.0	4.9	4.7
Over/Under		-0.7	-1.7	2.4	2.3	2.4
Real Estate	30,254,316,888	-0.7	-2.9	-3.7	4.0	6.4
<i>NCREIF ODCE (1Q Lag)</i>		0.7	2.9	-4.3	2.5	3.9
Over/Under		-1.4	-5.8	0.6	1.5	2.5
ENRI	15,877,313,259	1.1	13.0	12.3	14.2	--
<i>Energy, Natural Resources, & Infrastructure Benchmark (1Q Lag)</i>		1.4	8.1	6.5	10.5	--
Over/Under		-0.3	4.8	5.8	3.8	--
Commodities	243,560,132	25.8	104.2	25.3	18.1	11.6
<i>Goldman Sachs Commodities Benchmark</i>		40.0	43.0	18.2	19.6	10.0
Over/Under		-14.2	61.2	7.2	-1.5	1.6

Trailing Net Performance | As of March 31, 2026

	Market Value (\$)	QTD (%)	1 Yr (%)	3 Yrs (%)	5 Yrs (%)	10 Yrs (%)
Risk Parity	12,473,056,699	5.4	23.8	12.3	5.9	6.9
<i>Risk Parity Policy Benchmark</i>		6.5	23.5	11.1	4.1	6.4
Over/Under		-1.1	0.3	1.2	1.7	0.5

Trailing Net Performance | As of March 31, 2026

	Market Value (\$)	QTD (%)	1 Yr (%)	3 Yrs (%)	5 Yrs (%)	10 Yrs (%)
Cash	7,331,506,939	0.7	3.2	5.1	3.8	2.8
Cash Benchmark		0.9	4.2	5.0	3.5	2.3
Over/Under		-0.3	-1.0	0.2	0.3	0.5

Appendix

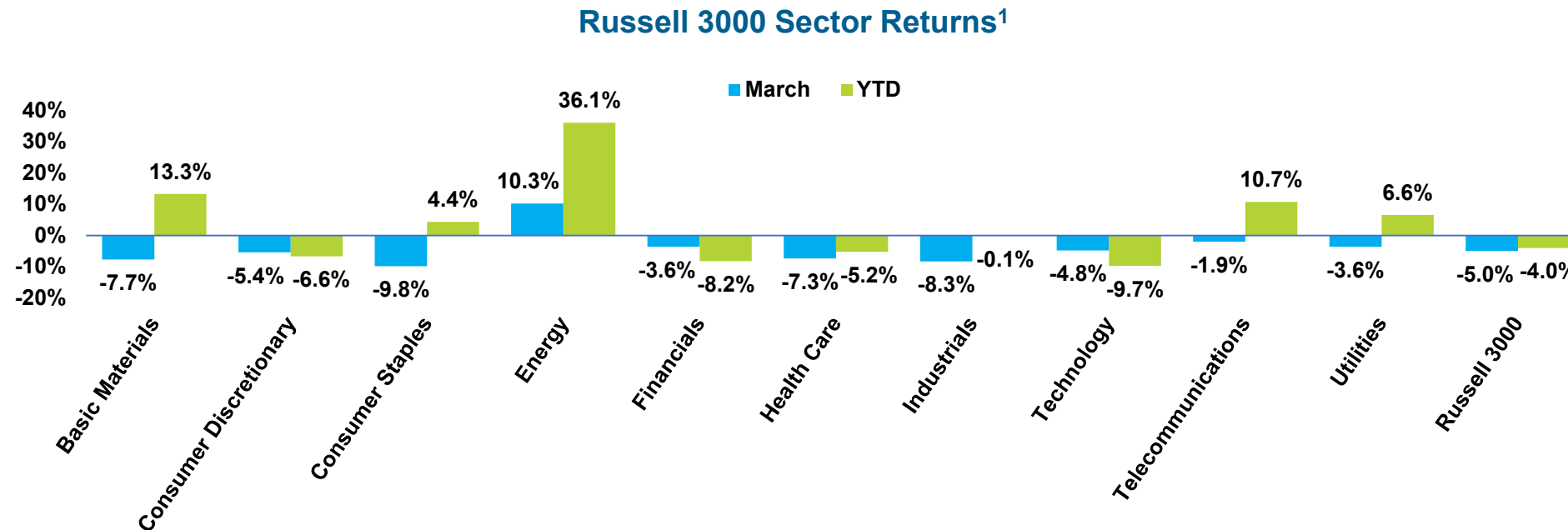
Domestic Equity Returns¹

Domestic Equity	March (%)	Q1 (%)	1 YR (%)	3 YR (%)	5 YR (%)	10 YR (%)
S&P 500	-5.0	-4.3	17.8	18.3	12.1	14.2
Russell 3000	-5.0	-4.0	18.1	17.8	10.9	13.7
Russell 1000	-5.0	-4.2	17.7	18.1	11.3	14.0
Russell 1000 Growth	-5.2	-9.8	18.8	21.2	12.8	16.8
Russell 1000 Value	-4.8	2.1	15.9	14.3	9.4	10.6
Russell MidCap	-5.3	1.3	16.0	13.3	7.3	10.9
Russell MidCap Growth	-6.3	-6.3	9.6	12.7	5.4	11.7
Russell MidCap Value	-5.1	3.7	17.6	13.1	7.9	9.7
Russell 2000	-5.0	0.9	25.7	13.0	3.8	9.9
Russell 2000 Growth	-6.3	-2.8	23.6	12.3	1.6	9.8
Russell 2000 Value	-3.6	5.0	28.1	13.8	5.8	9.6

US Equities: The Russell 3000 index fell 4.0% in the first quarter of 2026.

- The rotation from growth to value that began late last year remained firmly in place throughout the first quarter of 2026, despite broad declines in US equities. The style divergence was evident across market capitalizations, with the Russell 1000 Value Index gaining 2.1% versus a 9.8% decline for the Russell 1000 Growth Index. In small caps, the Russell 2000 Value Index rose 5.0% compared to a 2.8% decline for the Russell 2000 Growth Index, reflecting continued investor preference for lower-valuation, more cyclically exposed segments of the market.
- All the “Magnificent Seven” constituents posted negative returns in the first quarter: Microsoft (-23.5%), Tesla (-17.3%), Meta (-13.3%), Amazon (-9.8%), Alphabet (-8.1%), Apple (-6.6%), and Nvidia (-6.5%). This acted as a meaningful headwind to broad market performance given their significant weight in the index.

¹ Source: Bloomberg. Data is as of March 31, 2026.



Sector performance was mixed in the first quarter, with leadership concentrated in energy and other inflation-sensitive areas alongside defensive sectors.

- Energy was the clear standout, gaining 36.1% during the quarter, driven by elevated geopolitical risk and rising energy prices. Basic materials (+13.3%) benefited from higher commodity prices and telecommunications (+10.7%) was helped by wireless carriers posting strong earnings.
- Technology was the weakest-performing sector, declining 9.7% for the quarter, as continued concerns around AI-related valuations and the sustainability of elevated capital spending weighed on returns. Financials (-8.2%) and consumer discretionary (-6.6%) also lagged.

¹ Source: Bloomberg. Data is as of March 31, 2026.

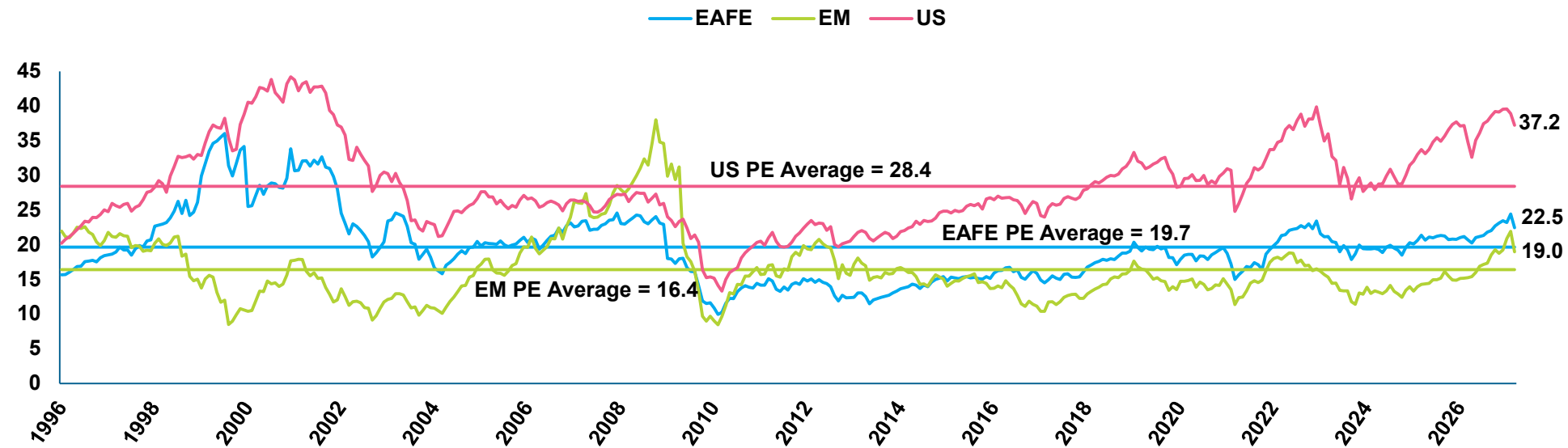
Foreign Equity Returns¹

Foreign Equity	March (%)	Q1 (%)	1 YR (%)	3 YR (%)	5 YR (%)	10 YR (%)
MSCI ACWI Ex US	-10.8	-0.7	24.9	14.5	7.0	8.4
MSCI EAFE	-10.3	-1.2	21.3	13.6	7.9	8.4
MSCI EAFE (Local Currency)	-8.0	0.1	17.4	13.2	9.9	9.3
MSCI EAFE Small Cap	-10.9	-1.3	25.6	12.6	4.4	7.4
MSCI Emerging Markets	-13.1	-0.2	29.6	14.8	3.7	7.8
MSCI Emerging Markets (Local Currency)	-10.5	2.1	30.6	17.1	6.2	9.5
MSCI EM ex China	-14.8	3.2	41.3	18.5	8.1	9.2
MSCI China	-7.7	-8.9	3.8	6.5	-4.9	5.1

Foreign equities declined in the first quarter of 2026, but by less than US equities. Developed markets (MSCI EAFE: -1.2%) modestly underperformed emerging markets (MSCI Emerging Markets: -0.2%), with performance dispersion across regions remaining elevated.

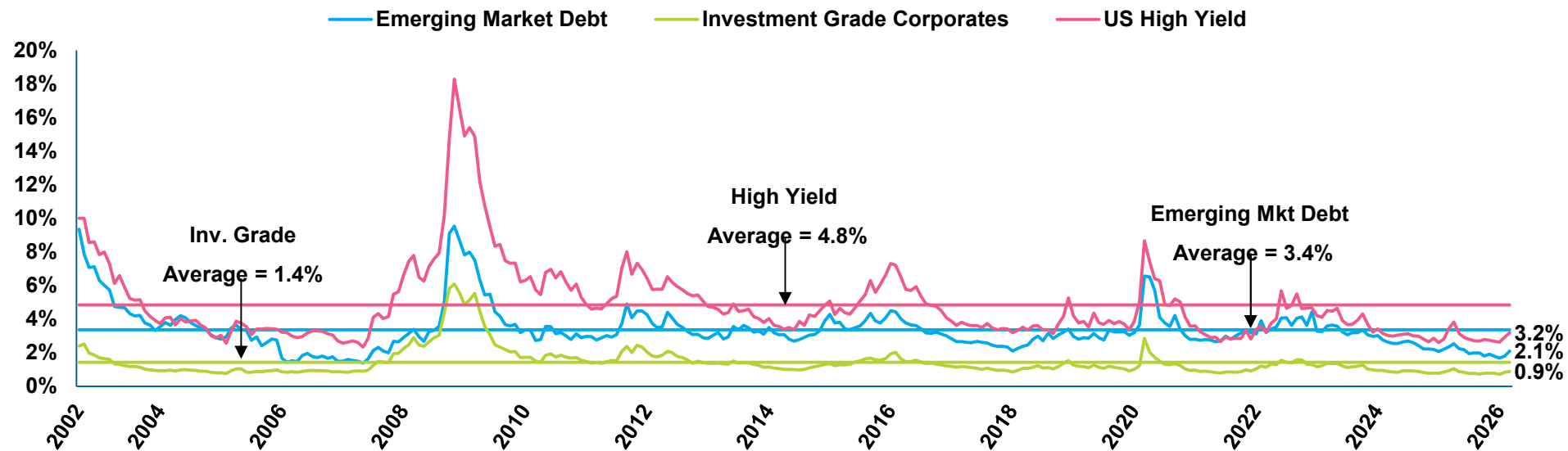
- Within developed markets, results were mixed. European and UK equities benefited at times from relative value appeal and exposure to energy and defensive sectors. Japan was supported by expectations of political stability after the February national elections and continued AI-related hardware demand, though broader risk-off sentiment and concerns related to energy prices weighed on returns by quarter-end.
- Emerging markets modestly outperformed developed peers during the quarter, driven by strength in select Asian markets tied to continued semiconductor and hardware demand. China was a notable laggard (-8.9%), as broad-based weakness in tech and consumer stocks and ongoing uncertainty around growth and policy support pressured returns in the first quarter.

¹ Source: Bloomberg. Data is as of March 31, 2026.

Equity Cyclically Adjusted P/E Ratios¹

- Cyclically adjusted US equity valuations pulled back from their recent peak driven by weakness in AI-related growth stocks and the conflict in the Middle East. Valuations nevertheless remain well above long-run averages.
- Non-US developed markets (EAFE) pulled back modestly in the first quarter, but valuations remain above their long-run average (22.5 versus 19.7).
- Emerging market valuations also declined slightly in the first quarter but remain above the long-run average (19.0 versus 16.4) though.

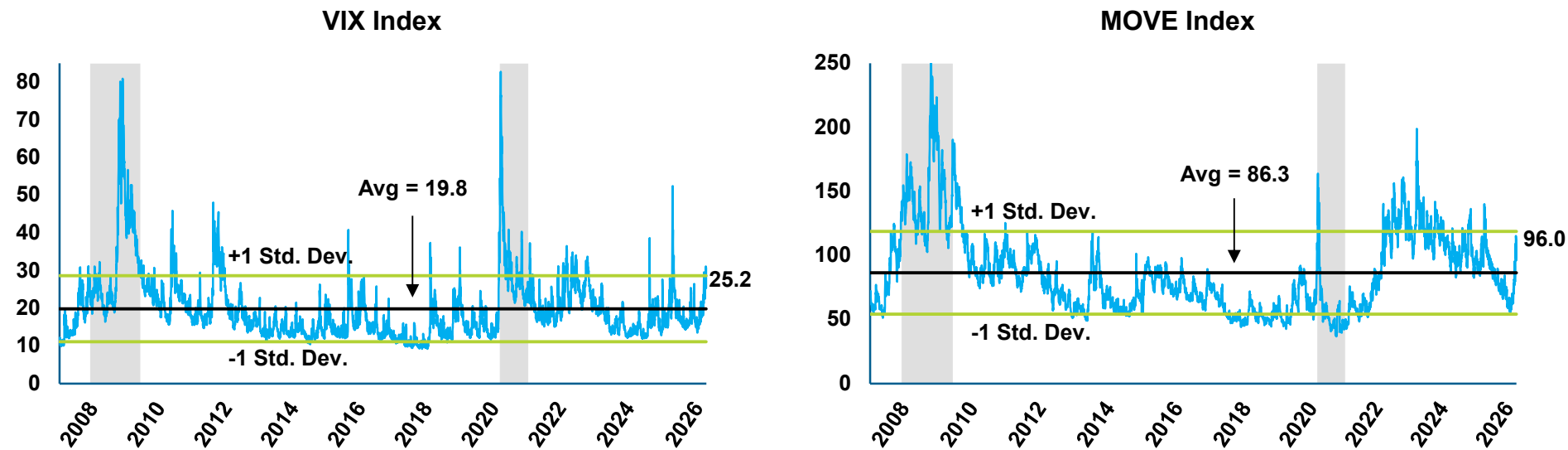
¹ US Equity Cyclically Adjusted P/E on S&P 500 Index. Source: Robert Shiller, Yale University, and Meketa Investment Group. Developed and Emerging Market Equity (MSCI EAFE and EM Index) Cyclically Adjusted P/E Source: Bloomberg. Earnings figures represent the average of monthly "as reported" earnings over the previous ten years. Data is as of March 2026. The average line is the long-term average of the US, EM, and EAFE PE values from April 1998 to the recent month-end, respectively.

Credit Spreads vs. US Treasury Bonds¹

- Credit spreads (the difference in yield from a comparable-maturity Treasury) rose during the first quarter as the Middle East conflict and the resulting energy shock drove a risk-off rotation.
- Investment grade spreads moved slightly higher for the quarter (0.8% to 0.9%).
- High yield spreads rose the most in the first quarter (2.7% to 3.2%), while emerging market spreads ticked up more modestly (1.8% to 2.1%).
- All yield spreads remain well below their respective long-run averages, particularly high yield (3.2% vs. 4.8%).

¹ Source: Bloomberg. Data is as of March 31, 2026. Average lines denote the average of the investment grade, high yield, and emerging market spread values from September 2002 to the recent month-end, respectively.

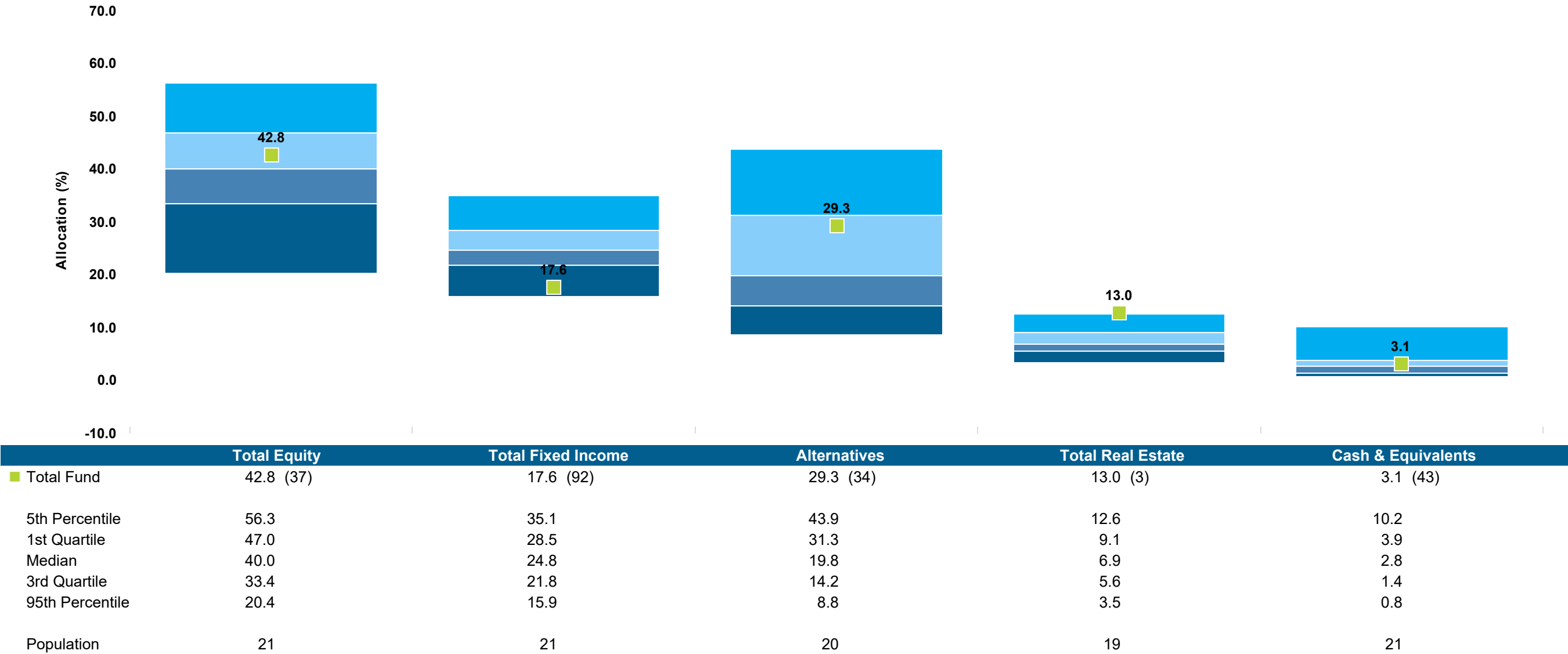
Equity and Fixed Income Volatility¹



- Volatility rose significantly across both equity and fixed income markets in the first quarter, largely due to uncertainty related to the conflict in the Middle East.
- Equity market volatility (VIX) rose in the first quarter (15.0 to 25.2), peaking at over 30 during March. Despite the rise this quarter, the volatility levels were lower than the VIX readings after the US tariff announcements last year.
- Bond market volatility (MOVE) also spiked in the first quarter (64.0 to 96.0) reaching levels around 115 before declining at quarter-end. Heightened uncertainty around geopolitical risks on inflation and the related Federal Reserve policy path drove fixed income volatility levels higher.

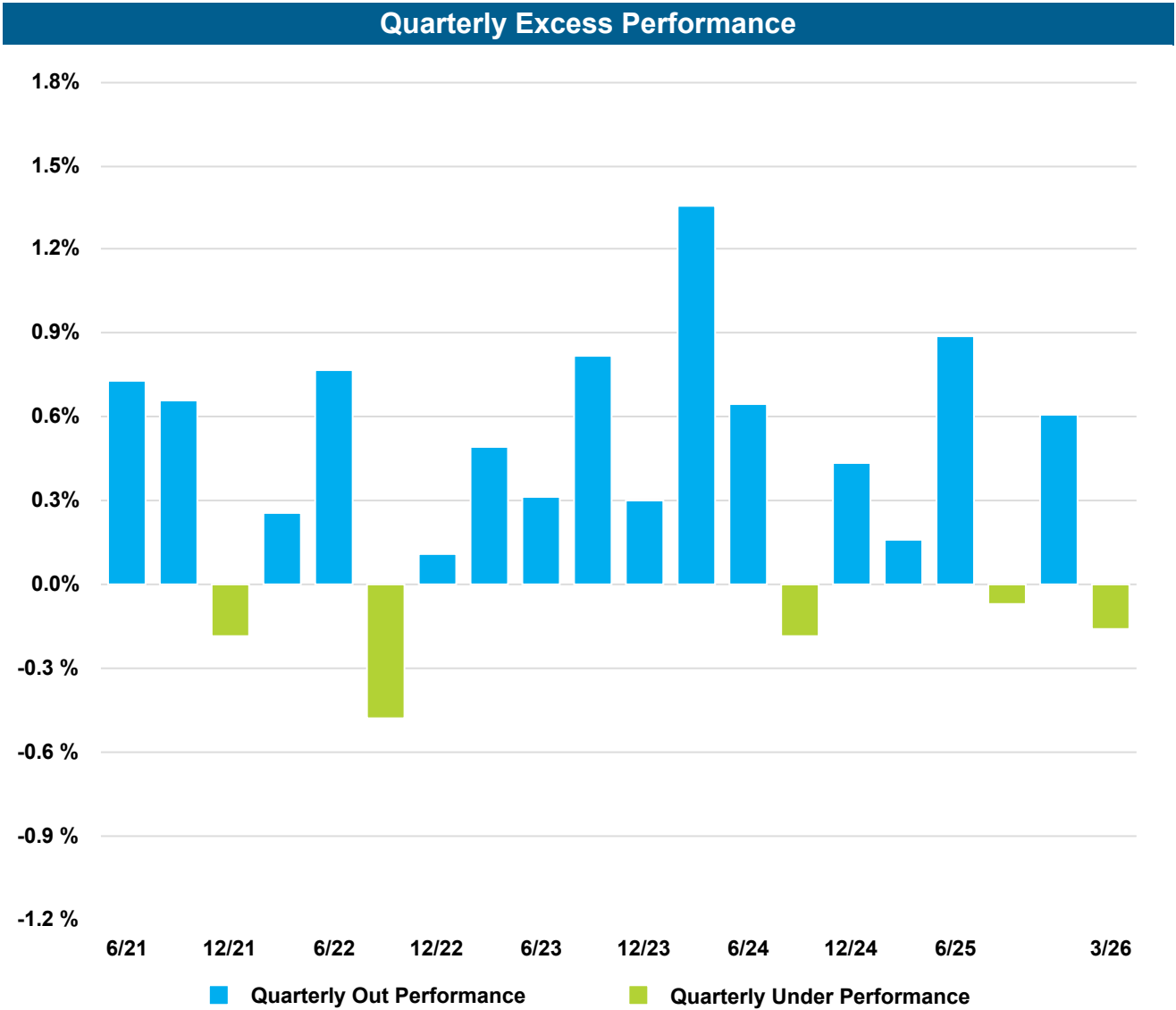
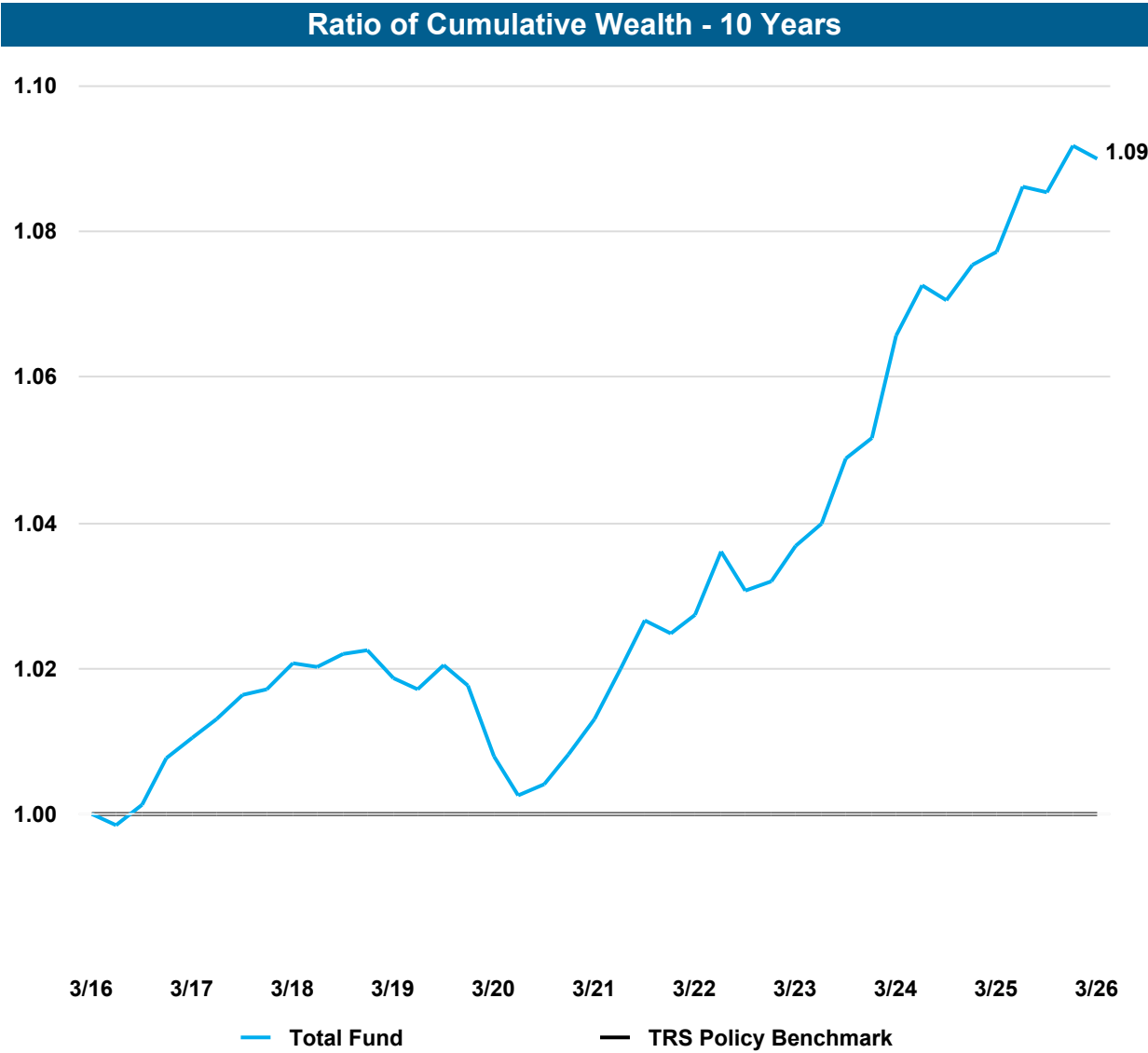
¹ Equity Volatility – Source: FRED. Fixed Income Volatility – Source: Bloomberg. Implied volatility as measured using VIX Index for equity markets and the MOVE Index to measure interest rate volatility for fixed income markets. Data is as of March 31, 2026. The average line indicated is the average of the VIX and MOVE values between January 2007 and March 2026.

TRS Commitment Levels vs. Peers (>\$10Billion) | As of March 31, 2026

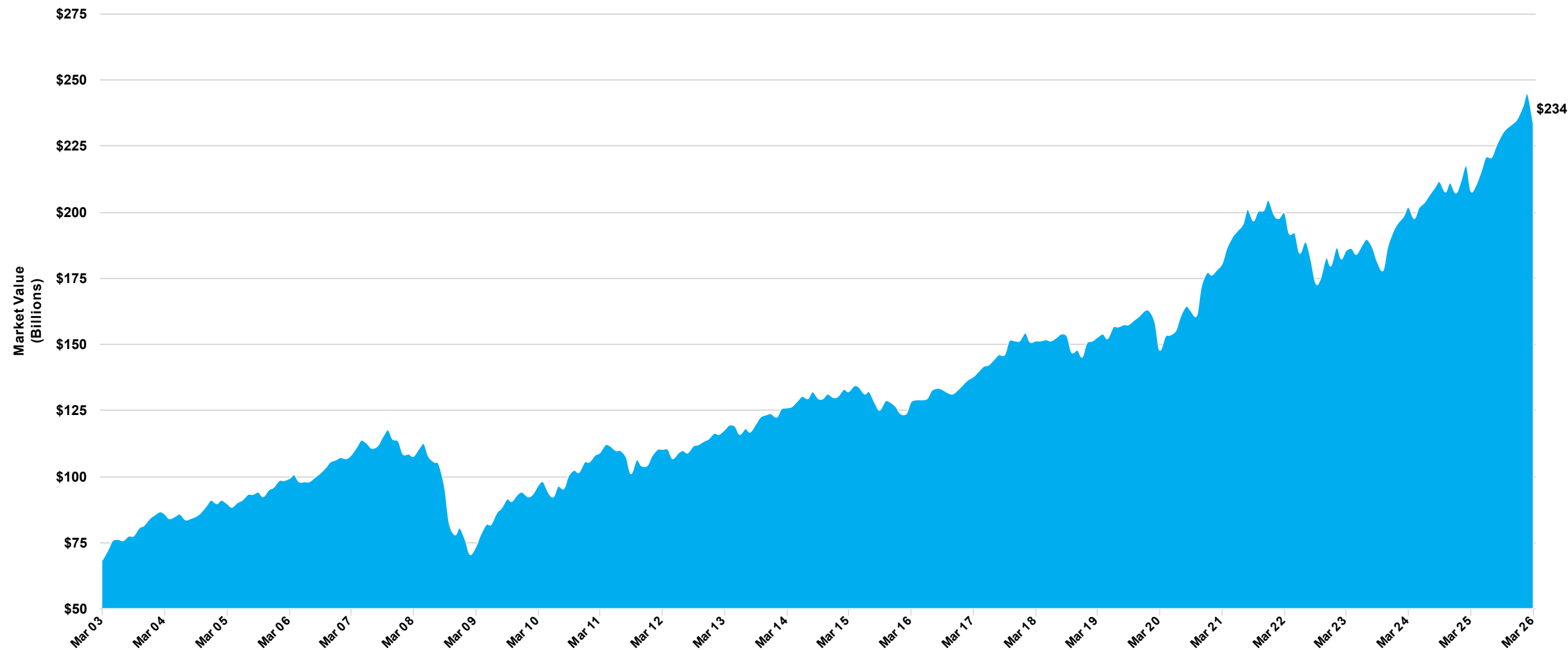


Parentheses contain percentile rankings.

Total Fund vs. Total Fund Benchmark | As of March 31, 2026



Total Fund Historical Growth (March 2003 - March 2026)



Current Benchmark Weights		
From Date	To Date	
Total Fund		
01/01/2026	Present	38.4% MSCI ACWI IMI ex CN ex HK, 4.9% TRS Non-US Developed Benchmark, 1.0% TRS Emerging Markets Benchmark, 14.3% Customized State Street Private Equity Index (1Q Lag), 9.8% Blmbg. U.S. Treasury: Long, 5.9% Blmbg. U.S. TIPS Index, 4.9% Stable Value Hedge Fund Benchmark, 13.0% NCREIF ODCE (1Q Lag, Monthly), 6.8% Energy and Natural Resources Benchmark, 4.9% Risk Parity Benchmark, 2.0% Citigroup 3 Mo. T-Bill Index, -6.0% Asset Allocation Leverage Benchmark
Global Equity		
04/01/2025	Present	63.2% MSCI ACWI IMI ex CN ex HK, 8.0% TRS Non-US Developed Benchmark, 1.7% TRS Emerging Markets Benchmark, 27.0% Customized State Street Private Equity Index (1Q Lag)
Stable Value		
04/01/2025	Present	47.7% Blmbg. Long Term Treasury Index, 28.6% U.S. TIPS Daily, 23.6% SOFR + 2.5%
Real Return		
04/01/2025	Present	68.0% NCREIF ODCE (1Q Lag), 32.0% Energy and Natural Resources Benchmark
Risk Parity		
02/01/2012	Present	100% HFR Risk Parity Vol 12 Institutional Index

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Private Markets

Eric Lang, Senior Managing Director

Carolyn Hansard, Managing Director

Neil Randall, Managing Director

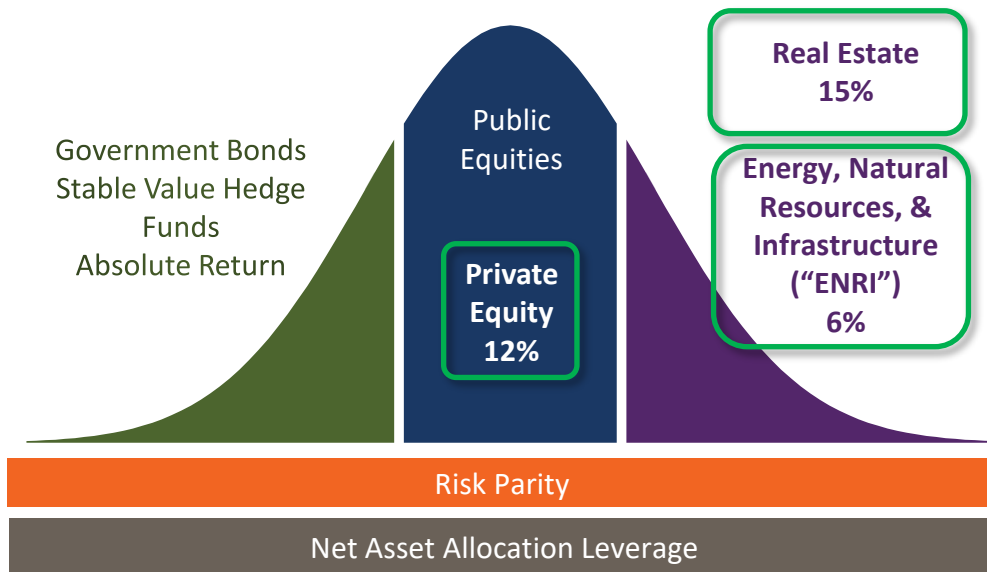
Grant Walker, Managing Director

July 2026

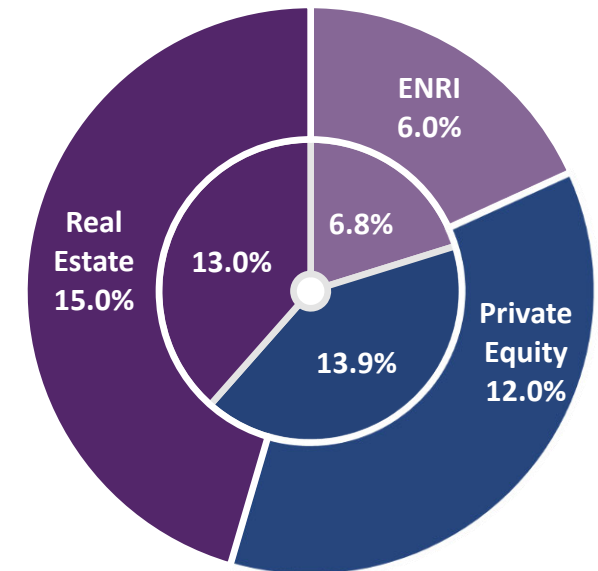


Private Markets Overview

Role in the Trust



Private Markets Allocation (% of Trust)



The outer circle represents the long-term target allocation, while the inner circle reflects the current allocation.

Private Markets Philosophy

CULTURAL FOUNDATION IMD Culture Tenets



Accountability & Transparency



Open communication and shared ownership of results



Curiosity

Exploring new ideas and challenging assumptions



Constructive Candor

Honest, respectful dialogue that drives better outcomes



Continuous Improvement

Evolving processes and raising the bar every day

HOW WE OPERATE

01 Culture and Team

- Demonstrate the TRS IMD culture
- Hire and retain great investors

03 Transparency

- Improve transparency through reporting
- *"Tell it like it is" — no slow maybes*

05 Value Driven

- Find value where others are not looking
- Take calculated risks

02 World Class Partnerships

- Be the partner of choice for top-tier investors

04 Innovate

- Leverage unique partnerships
- Focus on technology and data

06 Industry Leadership

- Maintain industry leadership roles
- Grow the TRS alumni network

Private Markets Overview

Energy, Natural Resources, & Infrastructure (ENRI)

People: 13

AUM: \$15.9B

Active Investments: 157

Portfolio Strategy: contribute favorably to diversification of the Trust by increasing exposure to assets with a higher degree of inflation sensitivity and provide competitive returns through capital appreciation.

Private Equity (PE)

People: 26

AUM: \$32.5B

Active Investments: 383

Portfolio Strategy: prudently invest in private equity opportunities that enhance the overall risk-return profile of the Trust and provide competitive returns through capital appreciation.

Portfolio & Data Analytics

People: 12

Strategy: collect, store, and transform raw data into meaningful information, insights, reporting, and dynamic dashboards. Leading IMD AI efforts. The goal is to make investors better and more efficient.

Real Estate (RE)

People: 24

AUM: \$30.3B

Active Investments: 301

Portfolio Strategy: contribute favorably to diversification of the Trust through exposure to real estate's low or negative correlation to public markets and provide competitive returns through capital appreciation.

75 people
\$79 Billion AUM
841 Investments

Private Markets Role in the Trust

Executive Summary (\$, millions)

PORTFOLIO			
Portfolio	Market Value	% of Trust	No. (active)
ENRI	\$15,877	6.8%	157
Private Equity	\$32,461	13.9%	383
Real Estate	\$30,254	13.0%	301
Total	\$78,592	33.7%	841

FUNDS			
Portfolio	Market Value	% of Portfolio	No. (active)
ENRI	\$8,645	54.4%	91
Private Equity	\$21,947	67.6%	274
Real Estate	\$13,938	46.1%	160
Total	\$44,530	56.7%	525

PRINCIPAL INVESTMENTS			
Portfolio	Market Value	% of Portfolio	No. (active)
ENRI	\$7,232	45.5%	66
Private Equity	\$10,514	32.4%	109
Real Estate	\$16,316	53.9%	141
Total	\$34,062	43.3%	316

2025 CASH FLOWS			
Portfolio	Contributions	Distributions	Net Cash
ENRI	\$2,654	\$3,115	\$461
Private Equity	\$3,149	\$5,341	\$2,192
Real Estate	\$4,036	\$2,322	(\$1,714)
Total	\$9,839	\$10,778	\$939

2025 APPROVAL ACTIVITY (Number of Investments)			
Portfolio	Funds	PIs	Total
ENRI	11	41	52
Private Equity	37	34	71
Real Estate	11	84	95
Total	59	159	218

2025 APPROVAL ACTIVITY (Dollar Value of Investments)			
Portfolio	Funds	PIs	Total
ENRI	\$1,290	\$1,284	\$2,574
Private Equity	\$2,165	\$1,102	\$3,268
Real Estate	\$1,975	\$1,595	\$3,570
Total	\$5,430	\$3,981	\$9,411



Source: State Street Market Values as of 3/31/26; Percentage of Trust is as of 3/31/26

Note: Activity based on TRS IMD data as of 12/31/25

Note: Approval activity does not include Emerging Managers

Note: Market Value for Funds includes receivables/payables, currency and other amounts not classified as Funds or Principal Investments

Private Equity
Neil Randall, Managing Director

Performance Summary

(\$, millions)

PORTFOLIO PERFORMANCE			
Asset Class	1 Year Return	3 Year Return	5 Year Return
Private Equity IRR	13.2%	9.3%	10.7%
Private Equity TWR	12.8%	9.3%	10.7%
Private Equity Benchmark	8.8%	7.6%	10.2%
Private Equity Excess Return	4.0%	1.7%	0.5%
TUCS Peer (Percentile)	12th	18th	37th

FUNDS AND PRINCIPAL INVESTMENT PERFORMANCE				
Portfolio	Market Value	1-Year IRR	3-Year IRR	5-Year IRR
Funds	\$21,947	9.6%	7.4%	9.7%
Principal Investments	10,514	22.2%	14.0%	13.4%
Total	\$32,461	13.2%	9.3%	10.7%

PORTFOLIO STRATEGY SUMMARY					
Strategy	Target Weight	Current Allocation	1-Year IRR	3-Year IRR	5-Year IRR
Total Buyout	85.0%	76.7%	10.2%	8.4%	11.3%
Mega Buyout (>\$10bn)	20-25%	37.2%	11.1%	8.8%	10.3%
Large Buyout (\$3-10bn)	35-40%	20.7%	7.7%	6.2%	10.4%
Mid/Small Buyout (<\$3bn)	25-30%	18.8%	11.6%	10.9%	15.2%
Venture Capital	15.0%	19.7%	29.3%	14.5%	11.8%
Credit / Special Situations	0.0%	3.6%	8.5%	6.1%	3.4%
Private Equity Total		100.0%	13.2%	9.3%	10.7%

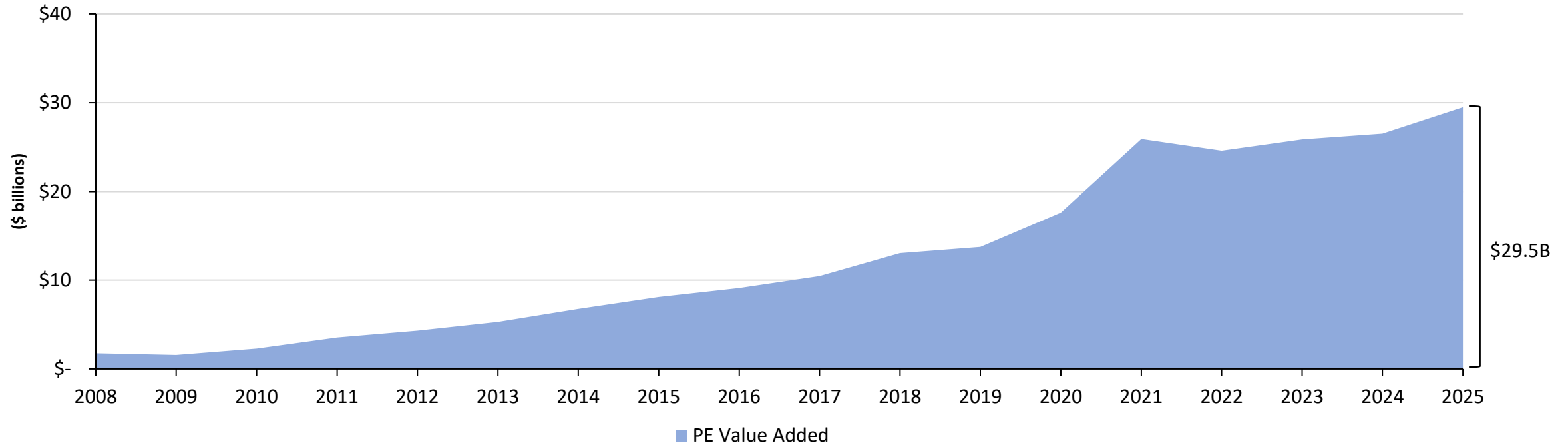
PERFORMANCE HIGHLIGHTS	
- Absolute returns in line with expectations on 1-yr; lagging modestly relative to expectation on a 3-yr and 5-yr basis - Substantial alpha driven by Principal Investments and Venture Capital allocation - Performing in the top quartile versus Peers on 1, 3, and 10-yr; 2nd quartile on the 5-yr due to underperformance in 2022	

Performance

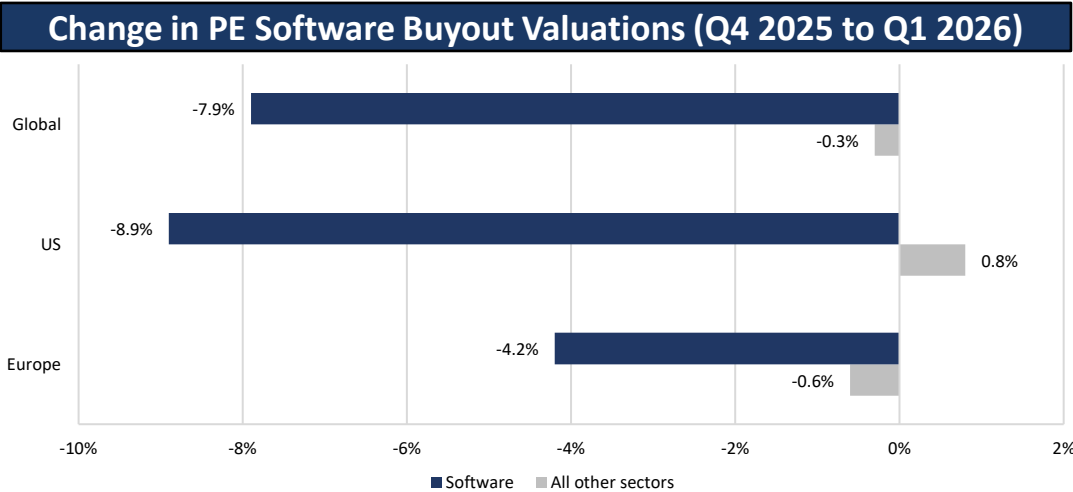
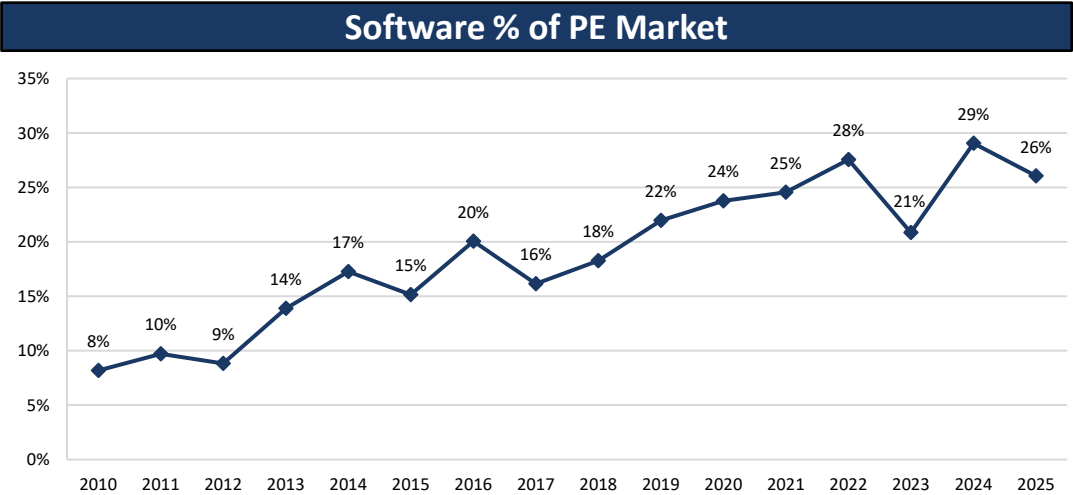
PE Value Added

- \$29.5 billion of value added over the public benchmark (MSCI All Country World Index)

PRIVATE EQUITY PERFORMANCE RELATIVE TO PUBLIC MARKETS



Spotlight – Software Exposure in Private Equity



Recent Market Context

“Software valuations and growth assumptions are being reset as higher rates and AI challenge long-standing private equity underwriting models.”
Apollo, Mar 2026

“AI disruption is real and profound, but not all software is equally exposed to the downside risk.”
Thoma Bravo, Mar 2026

“Morgan Stanley Sees Private Credit Default Rates Reaching 8%”
Bloomberg, Mar 2026; article attributes the increase in AI disruption to software credit risk

Commentary

- Software exposure has increased materially over the past 15 years in equity markets and now comprises **approximately 25% of TRS PE Portfolio**
- Software performance has been accretive to broader markets over the past 15 years, **but valuations pulled back materially in Q1 2026** as rising risk of AI-driven disruption increased uncertainty around traditional software valuations
- TRS is **actively monitoring software exposure** and engaging with GPs to assess our largest holdings' valuations and go-forward expectations
- Diversification is working as PE will benefit from value creation in AI native companies within our venture portfolio

Source: Top-left: StepStone SPI (May 2026). Bottom-left: MSCI Private Capital Solutions and Bain Private Equity Midyear Report 2026. Top-right: Apollo’s A Reset in Software, Thoma Bravo LinkedIn post, and Bloomberg

Real Estate
Grant Walker, Managing Director

Performance Summary

(\$, millions)

PORTFOLIO PERFORMANCE			
Asset Class	1-Year Return	3-Year Return	5-Year Return
Real Estate IRR	(2.9%)	(3.7%)	3.8%
Real Estate TWR	(2.9%)	(3.7%)	4.0%
Real Estate Benchmark	2.9%	(4.3%)	2.5%
Real Estate Excess Return	(5.8%)	0.6%	1.5%
TUCS Peer (Percentile)	99th	93rd	75th

PORTFOLIO STRATEGY SUMMARY						
Strategy	Target Weight	Current Allocation	Portfolio Leverage	1-Year IRR	3-Year IRR	5-Year IRR
Core	30% - 40%	24.7%	45.4%	(0.5%)	(4.5%)	6.0%
Value-Add	11% - 19%	17.8%	51.2%	(0.5%)	(5.4%)	(0.9%)
Opportunistic	35% - 45%	49.4%	56.0%	(4.9%)	(3.0%)	4.3%
RASS	7% - 13%	8.0%	60.9%	(1.5%)	(0.9%)	4.6%
Other Real Assets	0.0%	0.1%	0.0%	(9.6%)	(5.4%)	(1.6%)
Real Estate Total	100%	100.0%	53.2%	(2.9%)	(3.7%)	3.8%

FUNDS AND PRINCIPAL INVESTMENT PERFORMANCE				
Portfolio	Market Value	1-Year IRR	3-Year IRR	5-Year IRR
Funds	\$13,938	0.3%	(3.0%)	4.2%
Principal Investments	16,316	(5.5%)	(4.3%)	3.5%
Total	\$30,254	(2.9%)	(3.7%)	3.8%

PERFORMANCE HIGHLIGHTS	
- Absolute returns are below long-term RE expectations across 1, 3, and 5 yrs - Performance exceeds benchmark returns for 3 and 5-year time periods, providing meaningful alpha over 5 years - Principal Investments (PI's) had consistently outperformed Funds many consecutive years until recently, where underperformance in niche sectors such as life science and tv/film production studios have dragged down PI returns to be below fund returns	

Spotlight

Data Center Update

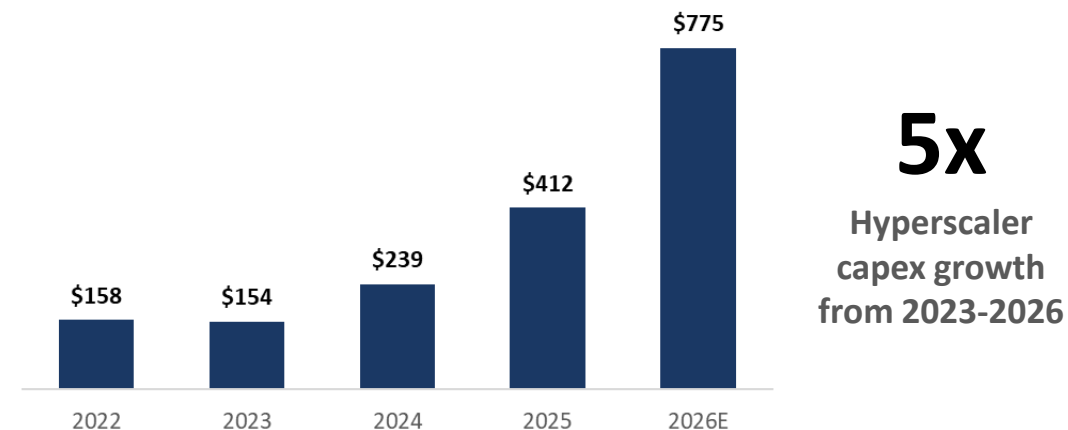
Data center investments continue to headline

- Approximately \$5.2 trillion of AI infrastructure investment is expected by 2030, including roughly \$800 billion allocated to data center builders for land, materials, and site development
- Hyperscaler global capex has accelerated sharply, increasing from roughly \$154 billion in 2023 to an estimated \$775 billion in 2026, underscoring the scale and speed of the AI-driven infrastructure buildout
- Power delivery (grid interconnection + electrical equipment) has become the primary bottleneck for new data center capacity
- TRS Real Estate deployed \$600 million into data center construction in 2025, primarily through build-to-suit projects that reduce lease-up risk and provide greater visibility into cash flow at stabilization

Why is this meaningful to TRS Real Estate?

- 48% of TRS private market data center exposure is in Real Estate
- Rapidly increasing investor demand for data centers may misprice value and risk for the current and future opportunity set
- Real Estate can mitigate risk by partnering with managers with proven sourcing and execution track records that align with a narrowly defined risk-adjusted return profile appropriate to TRS

Hyperscaler Global Capex (\$B USD)



Data Center NAV in Private Markets (\$M USD)

Portfolio	Market Value	% of Portfolio
RE	\$1,268	4.2%
ENRI	\$1,227	7.5%
PE	\$160	0.5%
Total	\$2,656	3.2%

Energy, Natural Resources, and Infrastructure
Carolyn Hansard, Managing Director

Performance Summary

(\$, millions)

PORTFOLIO PERFORMANCE			
Asset Class	1-Year Return	3-Year Return	5-Year Return
ENRI IRR	14.9%	12.8%	14.5%
ENRI TWR	13.0%	12.3%	14.2%
ENRI Benchmark	8.2%	6.5%	10.5%
ENRI Excess Return	4.8%	5.8%	3.7%

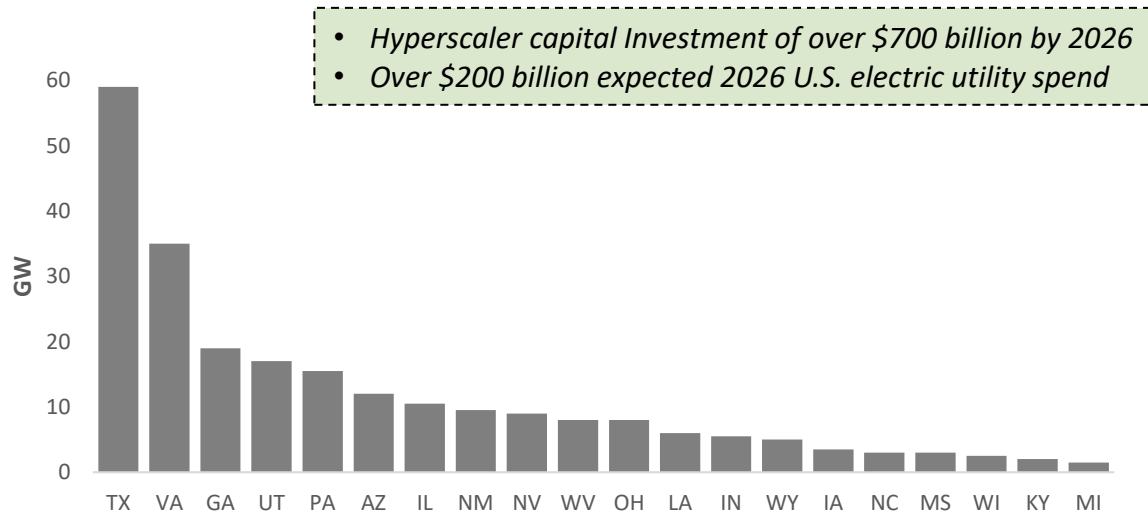
PORTFOLIO SECTOR SUMMARY					
Sector	Target Weight	Current Allocation	1-Year IRR	3-Year IRR	5-Year IRR
Energy Diversified/NR	50.0%	49.2%	18.3%	15.2%	18.2%
Infrastructure	50.0%	50.8%	12.1%	10.7%	11.4%
ENRI Total	100.0%	100.0%	14.9%	12.8%	14.5%

FUNDS AND PRINCIPAL INVESTMENT PERFORMANCE				
Portfolio	Market Value	1-Year IRR	3-Year IRR	5-Year IRR
Funds	\$8,645	12.0%	10.3%	13.5%
Principal Investments	7,232	18.7%	16.2%	16.0%
Total	\$15,877	14.9%	12.8%	14.5%

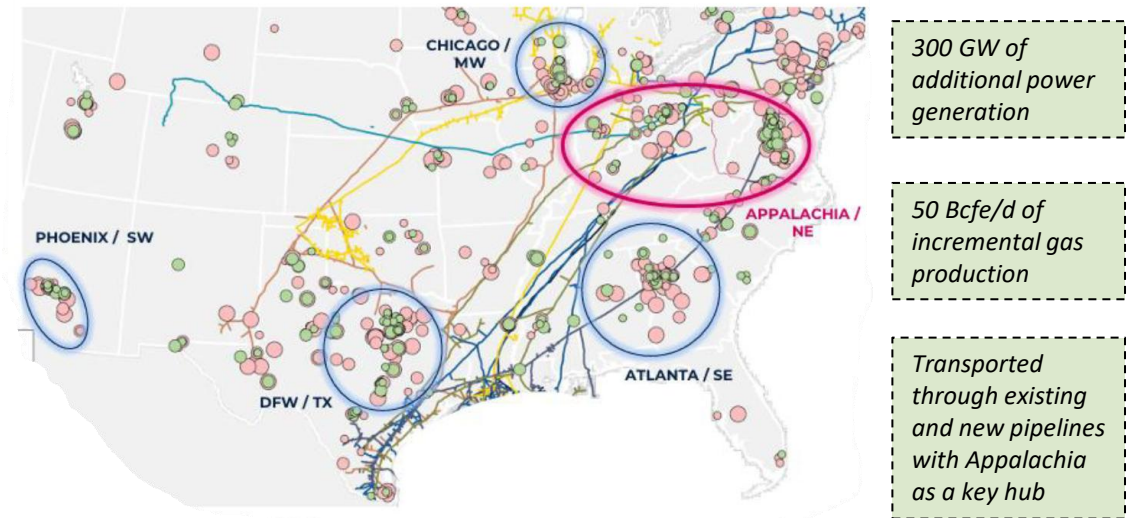
PERFORMANCE HIGHLIGHTS	
- Strong absolute returns with consistent outperformance versus benchmark across all time horizons, demonstrating sustained alpha generation - Principal Investments have generated significant alpha relative to the fund performance largely driven by investments across the energy complex - Balanced risk exposure with Energy delivering outsized near-term performance, while Infrastructure provides more stable longer-term returns	

Data Center Power Demand Is Centrally an Energy Theme

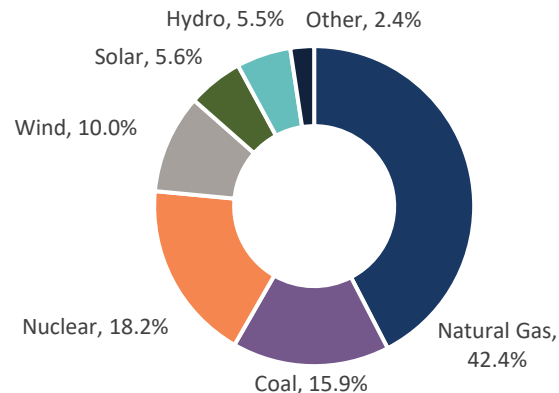
Announced Data Center Capacity Since 2023



Additional Resources Required to Meet Demand



U.S. Generation by Fuel Source Is Still Largely Hydrocarbons



Increased attention to nuclear as part of the power generation solution

Potential stressed opportunities in renewable generation

Recently Announced Deals Further Integrate the Energy Complex



NextEra to buy oil and gas assets and enters a partnership with Quantum Capital Group, an energy GP, to manage



EQT enters a supply agreement with a 4.4GW privately owned power generation project in PA



TallGrass, a private pipeline company, has entered an agreement to construct 1.8 BW gas project for a hyperscaler

APPENDIX

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Organization

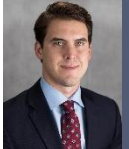
EPM and Data Analytics

 Eric Lang Sr. Managing Director <i>BBA, UT Austin MBA, University of Houston</i> Private Markets 33% OF TRUST BENCHMARK	 Carolyn Hansard Managing Director <i>BS, UT Austin MBA, UT Austin</i> ENRI 6% OF TRUST BENCHMARK 13 Team Members	 Neil Randall Managing Director <i>BBA, Texas A&M MS, Texas A&M</i> Private Equity 12% OF TRUST BENCHMARK 26 Team Members	 Grant Walker Managing Director <i>BBA, Baylor University MBA, St. Edward's University</i> Real Estate 15% OF TRUST BENCHMARK 24 Team Members	 Tim Koek Director <i>BCom, Griffith University LLB, Griffith University</i> Private Markets Analytics 10 Team Members	 LeAnn Gola, CPA Investment Manager <i>BBA, Texas State University MAcy, Texas State University</i> Portfolio Initiatives
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PRIVATE MARKETS ANALYTICS AND SUPPORT

 Barbara Woodard, CPA Investment Manager <i>BBA, Texas A&M</i>	 Tyler Kniskern Senior Associate <i>BBA, New Mexico State Univ.</i>	 Jeff Stafford Senior Associate <i>BS, Pepperdine University</i>	 Nikhil Mothukuri Contractor <i>B-Tech, JNTU, India MS, University of Hartford</i>	 Sam Zedan, CAIA Senior Associate <i>BA, University of Illinois, Chicago</i>
 Roxie Chung Associate <i>BS, UCSD MFE, UCLA Anderson</i>	 Alex Huang Senior Analyst <i>BS, New York University</i>	 Melissa Kleihege Analyst <i>BS, Texas A&M</i>	 Sienna Hilton Assistant	

TRICOT – TRS LONDON

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 Adam Bouman Senior Analyst, PE <i>BBA, UT Austin</i>	 Donna Robinson Assistant, TRICOT <i>BSc, Richmond & Hillcroft</i>			

**TRICOT direct hires

Organization

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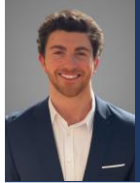
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Beth Booker
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University

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 Jennifer Wenzel* Director BBA, UT Austin	 Catherine Beaudoin Investment Manager BBA, Duke	 Elliott Fry, CFA Investment Manager BBA, Univ. of Georgia MBA, Columbia	 Samuel Givray Investment Manager BA, Cornell University	 Luke Luttrell Investment Manager BBA, Abilene Christian JD/MBA, Texas Tech
 Tucker McCrabb Investment Manager BBA, Babson College	 Lucas McNulty Investment Manager BA, Bates College MS, New York University	 Pasquale Pedata Investment Manager BA, Parthenope University MCF, LUISS University	 Emil Alex Senior Associate BS, Cornell University	 Thomas Maguire Senior Associate BBA, Univ. of Wisconsin
 George Zhang Contractor BS, Washington University MS, Harvard University	 Matthew Ctvrtlik Associate BA, Harvard	 Ellory Tippen Associate BA, MS, UT Austin	 Jessica Lee Senior Analyst BBA, UT Austin	 Alec Cooper Analyst BS, University of Virginia
 Braxton Hackman Analyst BS, Utah State University MS, Utah State University	 Zarek Merchant Analyst BBA, UT Austin	 Gracie Marsh Program Analyst BA, UC Davis	 Donna Robinson Assistant BSc, Richmond & Hillcroft	

Organization

ENRI Team



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*BBus, Griffith University
MBA, Bond University*



Ryan Zafereo*
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Hunter Coleman, CFA
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Nabil Mirzaei
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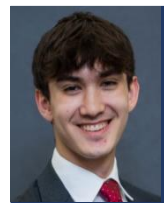
Matthew Wheatley
Senior Analyst

*BS, Texas A&M
MSF, Texas A&M*



Adam Wilensky
Senior Analyst

BBA, UT Austin



Will Spires
Incoming Summer Intern

*BS, Texas A&M (May 2026)
MSF, Texas A&M (May 2027)*



Susan White
Junior Analyst

BS, Penn State University

* ENRI investment committee (ENRI IC) members; ENRI IC also includes Eric Lang